

From: [REDACTED]
To: [Borcherding, Hillary](#)
Subject: HCA Comment on Blue Cross Blue Shield Vermont and Michigan Affiliation
Date: Friday, August 25, 2023 1:49:42 PM
Attachments: [HCA Letter re BCBSVT-M Affiliation.pdf](#)

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Please see attached letter.

Thanks,

Mike

[REDACTED]

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