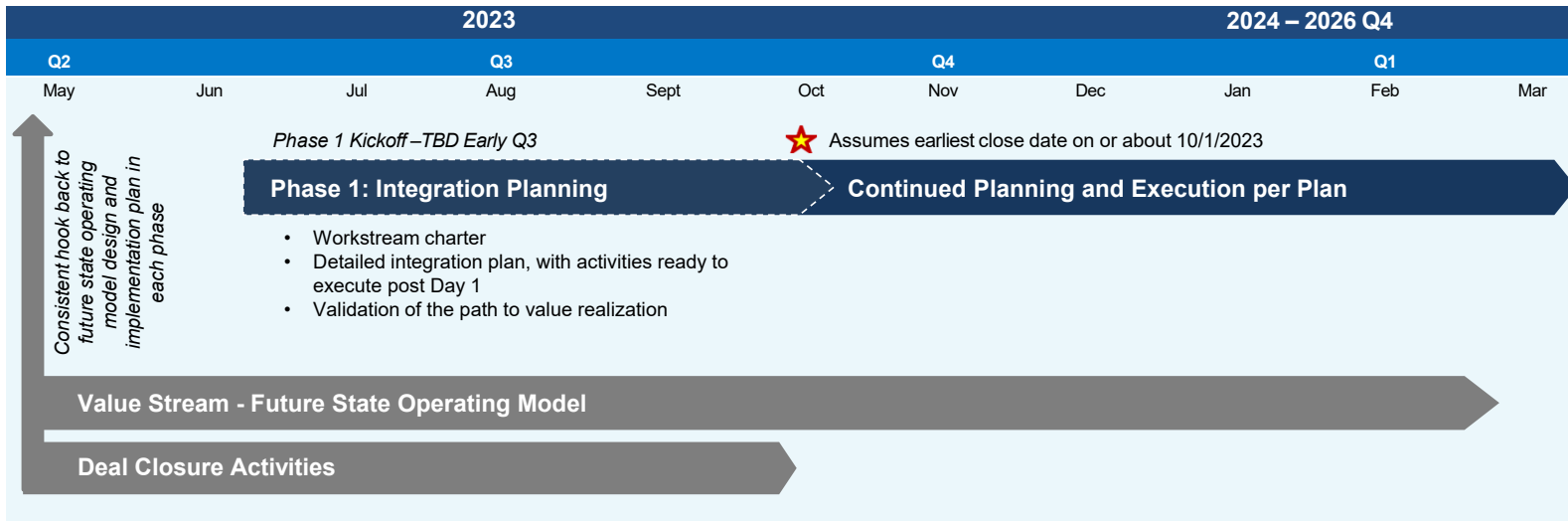


High-level Affiliation Timeline Prioritizes Phase 1 Planning & Execution



3 Concurrent Efforts in Parallel:

1. Path to Close

2. Bigger picture – setting up aligned relationships and identifying new opportunities

3. Realize affiliation value, with pursuing a direct path to the original defined value driver identified during due diligence

Key Considerations

- Assumes an estimated deal close date of 10/1, if conditions to close are met (regulatory, operational)
- Transition dates may vary determined based on workstream and value stream complexity
- "Discovery" for **Phases 2+** will begin after substantive Phase 1 workstream integration planning and execution have been completed since majority of affiliation value will be derived from Phase 1 workstreams
- Opportunity may exist to accelerate certain planned **Phase 2 workstreams**, (e.g., customer & provider servicing ops) should value opportunities surface during discovery; however, these opportunities may be dependent upon IT integration progress and overall employee capacity