

Housing Opportunity Grant Program (HOP) **~ State Fiscal Year 2025 Awards Summary ~**

The Department for Children and Families Office of Economic Opportunity (OEO) has awarded approximately \$26.3 million in federal¹ and state funding in State Fiscal Year 2025 under the Housing Opportunity Grant Program (HOP) to 35 non-profit organizations across Vermont.

The Housing Opportunity Grant Program provides funding to operate emergency overnight shelter; provide essential services to shelter guests; provide transitional housing where appropriate; rapidly re-house homeless individuals and families; prevent individuals and families experiencing a housing crisis from becoming homeless; implement coordinated entry to streamline client access to resources; provide flexible financial assistance directly to households, and administer the Homeless Management Information System (HMIS).

In State Fiscal Year 2025, an additional \$7.1 million was appropriated to the Housing Opportunity Grant Program to support emergency shelter expansion. Thus far, shelter expansion funds have been awarded to nine organizations, in some cases to continue shelter projects started in State Fiscal Year 2024 with one-time funding. There are several additional shelter expansion projects in development, which OEO intends to fund out of the Housing Opportunity Grant Program later this fiscal year. A detailed comparison of shelter capacity (by household) in SFY23-SFY25 can be found in Appendix A, along with information about the shelter capacity that has been preserved or expanded with funds awarded from the additional HOP appropriation.

The Housing Opportunity Grant Program operates within the [Home Together, Federal Strategic Plan to Prevent and End Homelessness](#) and the *Vermont Plan to End Homelessness*. The primary goals of the Housing Opportunity Grant Program remain to:

- Decrease the number of individuals and families experiencing homelessness;
- Shorten the length of time people experience homelessness;
- Reduce the number of individuals and families returning to homelessness; and
- Prevent people from becoming homeless.

¹ Federal funds are primarily from the US Department of Housing and Urban Development (HUD) Emergency Solutions Grant Program (ESG). The [Vermont Consolidated Plan](#) outlines the activities and objectives for use of ESG funds. Additional federal sources are noted separately. Some federal funds are from the HUD Continuum of Care Grant Program and awarded under a separate subrecipient grant agreement, although included in the HOP Award Summary.

A guiding principle of the Housing Opportunity Grant Program is to tie homeless assistance activities to permanent housing through systems, practices, and initiatives that are informed by data and proven approaches. While the program will continue to address the needs of homeless people in emergency or transitional shelters, the focus is to assist people to quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.²

OEO works in close partnership with the Vermont Balance of State Continuum of Care and the Chittenden County Homeless Alliance to ensure that state and federal resources are targeted to have the strongest collective impact. The organizations receiving awards work as part of their local housing coalition (formerly called local homeless continuum of care) to coordinate services and housing for Vermonters experiencing homelessness in their community. The HOP Awards Summary is organized to reflect these local Housing Coalitions. For more information about Vermont's local Housing Coalitions visit www.helpingtohousevt.org.

Housing Opportunity Grant Program funding is awarded to support one or more strategies:

- [Emergency Shelter](#): Operations and/or Essential Services (including Emergency Apartments and Motel Pool)
- [Homelessness Prevention](#): Services
- [Rapid Re-housing](#): Services, Rental Assistance
- Flexible Client-Based Financial Assistance
- Innovation and [Coordinated Entry](#)
- [Transitional Housing](#), where shown to be the most effective strategy
- [Homeless Management Information System \(HMIS\)](#)³

Grantees are allowed to support administration through either a federally approved or 10% *de minimis* indirect rate.

Eligibility for services and assistance is determined by an individual or family's housing status. In general, emergency shelter, rapid re-housing and transitional housing serve those who meet the Vermont Agency of Human Services (AHS) and U.S. Housing & Urban Development (HUD) definition of homelessness⁴. Homelessness prevention assistance is available to those who meet the AHS and HUD definition of "at risk of homelessness" as well as income guidelines.⁵

This year, 20 organizations are receiving funding to support Coordinated Entry services to help connect people quickly to needed homeless assistance. Support for Coordinated Entry is funded in part through a HUD Continuum of Care grant. Coordinated Entry funds also support Housing Navigation Services to support homeless households with housing search and placement.

² <https://www.hudexchange.info/resource/1927/hearth-esg-program-and-consolidated-plan-conforming-amendments/>

³ In the case of programs serving victims of domestic or sexual violence, funds support participation in a comparable separate system.

⁴ <https://www.hudexchange.info/resource/2020/the-homeless-definition-and-eligibility-for-shp-spc-and-esg/>

⁵ <https://www.hudexchange.info/resource/1975/criteria-for-definition-of-at-risk-of-homelessness/>

Organizations that received funding to provide Homelessness Prevention and Rapid Re-housing services provide the following to help households relocate or stabilize in housing:

- Housing Search and Placement, including work with nonprofit and private landlords
- Housing Stability Case Management, including follow-up and connection with post-lease supportive services
- Landlord-Tenant Mediation
- Follow-up or Supportive Services to Help Maintain Housing
- Money Management/Credit Repair
- Tenant Education

Rapid Re-Housing Rental Assistance provides up to 24 months of tenant-based rental assistance. Flexible Client-Based Financial Assistance is designed to support client-centered problem solving and individual housing stability planning. It may also be used to divert or rapidly exit a household from emergency shelter. Financial Assistance includes the following; specific availability varies by organization and community:

- Security deposits, including last month's rent
- Rental arrears, up to 3 months
- Short-term rental assistance, up to 3 months
- Utility deposits
- Program fees for recovery housing or other non-traditional housing
- Transportation costs

Addison County Housing Coalition

Champlain Valley Office of Economic Opportunity (CVOEO) \$114,131

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Housing Navigation

Support for 1.25 FTE in staff capacity providing housing navigation services to those experiencing homelessness, as well as housing navigation and retention services to those at risk of experiencing homelessness.

*New funding supports increased housing navigation and retention capacity.

Charter House Coalition \$504,485

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of a year-round emergency shelter in Middlebury with a capacity of 26 beds for adult individuals, including support for shelter staff (5.25 FTE) and essential services (1 FTE).

Support for 1 FTE in staff capacity providing assessment and housing navigation services to those experiencing and at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$10,000

*New funding supports increased shelter staffing and essential services capacity.

HOPE \$191,882

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Housing Navigation, Flexible Client-Based Financial Assistance

Support for 1.04 FTE in staff capacity providing housing navigation services to those experiencing homelessness, as well as housing navigation and retention services to those at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$120,000

John Graham Housing & Services \$659,036

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of the year-round John Graham Shelter in Vergennes with a capacity of 36 beds (9 rooms) for adult individuals and families with children, including support for shelter staff (4.8 FTE) and essential services (1.5 FTE).

Support for 1.2 FTE in staff capacity providing assessment and housing navigation services to those experiencing and at risk of experiencing homelessness.

*New funding supports increased shelter staffing.

Bennington Housing Solutions Team

Bennington County Coalition for the Homeless

\$992,441

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of two year-round emergency shelters in Bennington with a capacity of 16 beds for adult individuals (966 Main) and 9 units for families with children (Norton House), including support for essential services (8.95 FTE).

Support for 4.55 FTE in staff capacity providing assessment and housing navigation services to those experiencing and at risk of experiencing homelessness.

*New funding supports increased assessment and housing navigation capacity.

BROC – Community Action in Southwestern Vermont

\$446,613

Strategies: Homelessness Prevention Housing Navigation, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Support for 3 FTE in staff capacity providing assessment and housing navigation services to those experiencing and at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$170,000

Project Against Violent Encounters (PAVE)

\$179,854

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 6 rooms for adult individuals and families with children fleeing violence, including support for essential services (1 FTE).

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district.

HUD CoC funding: 0.3 FTE in staff capacity providing assessment services to those experiencing homelessness (*separate grant agreement*)

*New funding supports increased shelter capacity.

Brattleboro Area Housing Coalition (Housing Coalition of Southeastern Vermont)

Groundworks Collaborative

\$1,374,442

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment, Flexible Client-Based Financial Assistance

Operation of the year-round Drop-in Center emergency shelter in Brattleboro with a capacity of 34 beds for adult individuals, including support for shelter staff (0.86 FTE) and essential services (14.65 FTE).

Support for 0.4 FTE in staff capacity providing assessment services to those experiencing homelessness and at risk of experiencing homelessness.

HUD CoC funding: 1 FTE in staff capacity providing assessment services to those experiencing homelessness (*separate grant agreement*)

Flexible Client-Based Financial Assistance: \$2,000

Interaction: Youth Services & Restorative Justice (formerly Youth Services Inc) \$161,391

Strategies: Transitional Housing Operations & Essential Services, Emergency Apartment Operations & Essential Services

Operation of 1 transitional housing unit (3 bedrooms) in Brattleboro and 2 emergency shelter apartments (5 bedrooms total) in Windham County for unaccompanied youth and young adults, including support for essential services (1.1 FTE).

*New funding supports increased emergency shelter apartment capacity.

Southeastern Vermont Community Action (SEVCA)

\$342,778

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Support for 2 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness, as well as assessment, housing navigation, and retention services to those at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$120,000

Winston L Prouty Center for Child and Family Development (*one-time funding*)

***6**

Strategies: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter in Brattleboro with a capacity of 20 rooms for families with children referred directly by Economic Services Division, including support for shelter staff (6.4 FTE) and essential services (1 FTE).

Women's Freedom Center

\$395,984

Strategies: Emergency Shelter Operations, Motel Pool

Operation of a year-round emergency shelter with a capacity of 12 rooms for adult individuals and families with children fleeing violence, including support for shelter staff (2.25 FTE).

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district.

*New funding supports an increased motel pool.

⁶ Supported by \$942,351 in one-time funding provided in SFY24 to operate through 6/30/25; no additional funds awarded in SFY25.

Caledonia & Southern Essex and Orleans & Northern Essex Housing Coalitions

Northeast Kingdom Community Action

\$1,598,242

Strategies: Emergency Apartment Operations & Essential Services, Emergency Shelter Operations & Essential Services, Rapid Re-Housing Housing Navigation & Retention, Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 4 emergency shelter apartments (8 bedrooms total) in the St. Johnsbury district and 5 emergency shelter apartments (12 bedrooms total) in the Newport district for adult individuals and families, including support for essential services (1.2 FTE).

Operation of two year-round emergency shelters in St. Johnsbury with a capacity of 20 beds (Shelter at Moose River) and 4 rooms (Railroad Street Transitional Shelter) for adult individuals, including support for shelter staff (8.4 FTE) and essential services (2.7 FTE).

Support for 2.7 FTE in staff capacity providing assessment, housing navigation, and retention services to those experiencing and at risk of experiencing homelessness.

HUD CoC funding: 2 FTE (1 per district) in staff capacity providing assessment and housing navigation services to those experiencing homelessness (*separate grant agreement*)

*New funding supports increased shelter staffing.

Northeast Kingdom Youth Services

\$46,444

Strategies: Transitional Housing Operations & Essential Services, Coordinated Entry Housing Navigation

Operation of 1 transitional housing unit (2 bedrooms) in St. Johnsbury for unaccompanied youth and young adults, including support for essential services case (0.25 FTE).

Support for 0.25 FTE in staff capacity providing housing navigation services to youth and young adults in local hotels/motels.

RuralEdge Housing & Community Development (*one-time funding*)

***7**

Strategy: Rapid Re-Housing Rental Assistance, Rapid Re-Housing Retention

Administration of Rapid Re-Housing rental assistance for up to 18 months, as well as a subgrant for 0.5 FTE staff capacity to provide housing retention services to those moving into housing from homelessness.

Rapid Re-Housing Rental Assistance: \$178,000

⁷ Supported by \$260,750 in one-time funding provided in SFY24 to operate through 7/31/25; no additional funds awarded in SFY25.

Umbrella

\$234,132

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of two year-round emergency shelters in the Newport and St. Johnsbury districts with a capacity of 9 rooms for adult individuals and families with children fleeing violence , including support for essential services case management (1.05 FTE).

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the Newport and St. Johnsbury districts.

HUD CoC funding: 0.92 FTE in staff capacity providing assessment services to those experiencing homelessness (*separate grant agreement*)

*New funding supports increased essential services capacity.

Chittenden County Homeless Alliance

Ascend Housing Allies **\$65,752**

Strategy: Rapid Re-Housing Retention

Support for 0.75 FTE in staff capacity providing housing retention services to those moving into housing from homelessness.

Burlington Housing Authority **\$208,041**

Strategy: Rapid Re-Housing Housing Navigation & Retention, Homelessness Prevention Housing Retention

Support for 2 FTE in staff capacity providing housing navigation and retention services to those experiencing homelessness, as well as housing retention services to those at risk of experiencing homelessness.

Champlain Housing Trust (*one-time funds*) **\$93,500**

Strategies: Emergency Shelter Essential Services

Support for 1 FTE in staff capacity providing motel-based essential services at Harbor Place.
*New project.

Champlain Valley Office of Economic Opportunity (CVOEO) **\$3,012,506**

Strategies: Emergency Shelter Operations & Essential Services, Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Housing Navigation, Innovation Flexible Client-Based Financial Assistance

Operation of the year-round Champlain Place emergency shelter in Burlington with a capacity of 42 beds for adult individuals (with an additional 30 beds made available during the cold weather season), including support for shelter staff (12.4 FTE) and essential services (3 FTE). Support for 4.25 FTE in staff capacity providing housing navigation services to those experiencing homelessness, as well as housing navigation and retention services to those at risk of experiencing homelessness.

Support for 1 FTE in staff capacity providing street outreach services.

Flexible Client-Based Financial Assistance: \$580,000

*New funding supports expanded shelter capacity.

City of Burlington, Community and Economic Development Office (CEDO) **\$1,290,576**

Strategies: Emergency Shelter Operations & Essential Services

Operation of the year-round Elmwood Community Shelter in Burlington with a capacity of 35 beds (30 rooms) for adult individuals, including subgrants for shelter staffing (5.2 FTE) and essential services staffing (2 FTE).

COTS**\$1,200,435**

Strategies: Emergency Shelter Operations, Coordinated Entry Housing Navigation
Operation of three year-round emergency shelters in Burlington with a capacity of 36 beds for adults individuals (Waystation) and 15 rooms for families with children (Main Street Family Shelter, Firehouse Family Shelter), including support for shelter staff (10.6 FTE).

Operation of the year-round Daystation day shelter in Burlington, including support for shelter staff (3.6 FTE).

Support for 3.1 FTE in staff capacity providing housing navigation services to those experiencing and at risk of experiencing homelessness.

*New funding supports increased shelter staffing.

Pathways Vermont**\$66,307**

Strategy: Rapid Re-Housing Housing Navigation & Retention

Support for 0.84 FTE in staff capacity providing housing navigation and retention services to those experiencing homelessness.

*New funding supports increased housing navigation and retention capacity.

Spectrum Youth & Family Services**\$910,677**

Strategies: Emergency Shelter Operations & Essential Services, Homelessness Prevention
Housing Navigation & Retention, Rapid Re-Housing Retention

Operation of two year-round emergency shelters, The Landing and the Nightly Shelter, in Burlington with a capacity of 18 beds for unaccompanied youth and young adults, including support for essential services (6.7 FTE).

Operation of the year-round Drop-in Center day shelter in Burlington, including support for essential services (1.2 FTE).

Support for 2.9 FTE in staff capacity providing housing retention services to those moving into housing from homelessness.

Subgrant to the Champlain Valley School District to support 0.5 FTE in staff capacity providing housing navigation and retention services to those at risk of experiencing homelessness.

*New funding supports subgrant to the Champlain Valley School District.

Steps to End Domestic Violence**\$2,005,612**

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Homelessness
Prevention Housing Navigation & Retention, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 21 rooms for adult individuals and families with children fleeing violence, including support for shelter staff (3.6 FTE) and essential services (1.9 FTE)

Support for 2.6 FTE in staff capacity providing assessment services to those experiencing homelessness, as well as housing navigation and retention services to those at risk of experiencing homelessness.

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district.

Franklin & Grand Isle Housing Coalition

Champlain Valley Office of Economic Opportunity (CVOEO) \$428,818

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Support for 1.25 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness, as well as housing navigation and retention services to those at risk of experiencing homelessness.

HUD CoC funding: 1 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness (*separate grant agreement*)

Flexible Client-Based Financial Assistance: \$230,000

*New funding (HUD CoC) supports increased assessment and housing navigation capacity.

Samaritan House (operated by CVOEO) \$483,888

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter in St. Albans with a capacity of 20 beds (16 rooms) for adult individuals, including support for shelter staff (3 FTE) and essential services (2 FTE).

Spectrum Youth & Family Services \$446,253

Strategies: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter in St. Albans, anticipated to open later in SFY25, with a capacity of 8 beds for unaccompanied youth and young adults, including support for essential services (8 FTE).

*New project.

Voices Against Violence (operated by CVOEO) \$429,007

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 5 rooms for adult individuals and families with children fleeing violence, including support for essential services (1.05 FTE).

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

HUD CoC funding: 0.5 FTE in staff capacity providing assessment services to those experiencing homelessness (*separate grant agreement*)

Lamoille Valley Housing & Homelessness Coalition

Capstone Community Action

\$333,692

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Support for 1.6 FTE in staff capacity providing housing navigation services to those experiencing homelessness, as well as housing navigation and retention services to those at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$85,000

HUD CoC funding: 0.9 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness (*separate grant agreement*)

Clarina Howard Nichols Center

\$140,667

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 7 rooms for adult individuals and families with children fleeing violence , including support for essential services (1 FTE).

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

HUD CoC funding: 0.4 FTE in staff capacity providing assessment services to those experiencing homelessness (*separate grant agreement*)

*New funding supports increased essential services capacity.

Lamoille Community House

\$846,375

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of a year-round emergency shelter in Hyde Park with a capacity of 21 beds for adult individuals, including support for shelter staff (3.5 FTE) and essential services (4.3 FTE).

Support for 1.25 FTE in staff capacity providing assessment and housing navigation services to those experiencing and at risk of experiencing homelessness.

Rutland County Housing Coalition

BROC – Community Action in Southwestern Vermont

\$206,040

Strategies: Emergency Shelter Essential Services, Coordinated Entry Assessment

Support for 2 FTE in staff capacity providing motel-based essential services.

Support for 0.4 FTE in staff capacity providing assessment services to those experiencing and at risk of experiencing homelessness.

Homeless Prevention Center

\$747,360

Strategies: Emergency Apartment Operations & Essential Services, Homelessness Prevention Housing Navigation & Retention, Rapid Re-Housing Rental Assistance, Rapid Re-Housing Housing Navigation & Retention, Innovation, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 4 emergency shelter apartments (6 bedrooms total) in Rutland County for adult individuals and families with children, including support for shelter staff (0.1 FTE) and essential services (0.8 FTE).

Support for 2.3 FTE in staff capacity providing assessment, housing navigation, and retention services to those experiencing and at risk of experiencing homelessness.

Support for 1.3 FTE in staff capacity providing landlord outreach and housing placement support.

HUD CoC funding: 1 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness (*separate grant agreement*)

Rapid Re-Housing Rental Assistance: \$20,952

Flexible Client-Based Financial Assistance: \$230,000

NewStory Center

\$458,527

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool

Operation of a year-round emergency shelter with a capacity of 16 rooms for adult individuals and families with children fleeing violence, including support for essential services (2.25 FTE).

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district.

Springfield (SDO) Housing Coalition

Southeastern Vermont Community Action (SEVCA) \$86,467

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation

Support for 0.75 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness, as well as assessment, housing navigation, and retention services to those at risk of experiencing homelessness.

*New funding supports increased assessment, housing navigation and retention capacity.

Springfield Supported Housing \$724,823

Strategies: Emergency Apartment Operations & Essential Services, Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation, Rapid Re-Housing Rental Assistance, Flexible Client-Based Financial Assistance

Operation of 10 emergency shelter apartments (16 bedrooms total) in the Springfield District for adult individuals and families with children, including support for shelter staff (0.5 FTE) and essential services (2 FTE).

Support for 4 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness, as well as assessment, housing navigation, and retention services to those at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$88,000

Rapid Re-Housing Rental Assistance for a Transition-in-Place pilot project⁸

*New funding supports expanded emergency shelter apartment capacity.

Windsor County Youth Services \$7,500

Strategy: Emergency Shelter Operations

Operation of a year-round emergency shelter in Proctorsville with a capacity of 1 bed (out of 16 total) for unaccompanied youth and young adults.

Women's Freedom Center \$73,500

Strategy: Motel Pool

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district.

*New funding supports an increased motel pool.

⁸ Supported by \$12,950 in one-time funding provided in SFY24 to operate through 6/30/25; no additional funds awarded in SFY25.

Upper Valley Coalition for Housing Solutions

Capstone Community Action

\$114,553

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation

Support for 1.2 FTE (0.6 FTE in Bradford & 0.6 FTE in Randolph) in staff capacity providing assessment and housing navigation services to those experiencing homelessness, as well as assessment, housing navigation and retention services to those at risk of experiencing homelessness.

Southeastern Vermont Community Action (SEVCA)

\$51,945

Strategies: Homelessness Prevention Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation

Support for 0.5 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness, as well as assessment, housing navigation and retention services to those at risk of experiencing homelessness.

Upper Valley Haven

\$755,960

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of two year-round emergency shelters in White River Junction with a capacity of 20 beds for adult individuals (Hixon House) and 8 rooms for families with children (Byrne Family Shelter), including support for shelter staff (4.6 FTE) and essential services (2 FTE)

Support for 1 FTE in staff capacity providing housing navigation services to those experiencing and at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$120,000

HUD CoC funding: 0.93 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness (*separate grant agreement*)

Washington County Housing Coalition

Capstone Community Action

\$761,428

Strategies: Emergency Apartment Operations & Essential Services, Homelessness Prevention Housing Navigation & Retention, Rapid Re-Housing Navigation & Retention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 6 emergency shelter apartments (9 bedrooms total) in Washington County for families with children, including support for essential services (1 FTE).

Operation of 3 emergency shelter apartments (7 bedrooms total) in Washington County for families with children referred directly by Economic Services Division (*one-time funding*⁹)

Support for 2.1 FTE in staff capacity providing assessment, housing navigation, and housing navigation services to those experiencing and at risk of experiencing homelessness.

Flexible Client-Based Financial Assistance: \$230,000

HUD CoC funding: 0.88 FTE in staff capacity providing assessment and housing navigation services to those experiencing homelessness (*separate grant agreement*)

Circle

\$45,336

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter with a capacity of 6 rooms for adult individuals and families with children fleeing violence, including support for essential services (0.5 FTE).

*New funding supports increased essential services capacity.

Elevate Youth Services

\$170,350

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter in Montpelier with a capacity of 8 rooms for unaccompanied youth and young adults, including support for essential services (1.01 FTE).

*New funding supports expanded emergency shelter capacity.

Good Samaritan Haven

\$2,317,212

Strategies: Emergency Shelter Operations & Essential Services

Operation of three year-round emergency shelters with a capacity of 17 beds in Barre City (105 North Seminary), 14 beds in Barre Town (580 South Barre), and 31 beds in Berlin (The Welcome Center) for adult individuals, including support for shelter staff (23 FTE) and essential services (3.4 FTE).

Operation of a seasonal shelter (November-June) in Montpelier with a capacity of 15 beds for adult individuals, including support for shelter staff (5.95 FTE) and essential services (1 FTE).

*New funding supports extending operation of the seasonal shelter through June and increased essential services capacity.

⁹ Supported by \$87,407 in one-time funding provided in SFY24 to operate through 6/30/25; no additional funds awarded in SFY25.

Statewide or Multiple Regions

Champlain Valley Office of Economic Opportunity (CVOEO) \$54,190

Strategies: Homelessness Prevention

RentRight, an education program combining tenant information, financial capability and housing assistance, including program staff (.55 FTE)

Champlain Valley Office of Economic Opportunity (CVOEO) *10

Strategies: Rapid Re-Housing Rental Assistance

Administration of the HOME Family Housing Voucher project, a statewide Rapid Re-Housing project serving at least 200 households with children

Rapid Re-Housing Rental Assistance: \$4,017,535

Institute for Community Alliances \$248,171

Strategy: HMIS

HMIS system operation, administration, data entry, and oversight, plus licensing fees for HOP grantees

Vermont Network Against Domestic & Sexual Violence \$127,583

Strategies: HMIS, Flexible Client-Based Financial Assistance

Development and implementation of the HMIS-comparable system for victim service providers

Flexible Client-Based Financial Assistance: \$98,400

Vermont State Housing Authority *11

AHS Housing Inspections

¹⁰ Supported by \$4,703,182 in one-time funding provided in previous fiscal years, no additional funds awarded in SFY25.

¹¹ Supported by \$30,000 in funding provided in SFY24, no additional funds awarded in SFY25.

Housing Opportunity Grant Program – Program Performance Measurement

Grantee's individual performance measures will be structured around one or more of the following indicators:

1) Preventing Homelessness

***For Homelessness Prevention:** The number of households at risk of homelessness assisted, the percentage whose housing is stabilized within 28 days (target 70%), the average length of time from program entry until housing was stabilized; AND the percentage of households who remain stably housed for at least 90 days following the intervention (target 70%).*

***For Financial Assistance:** The number of households assisted AND the percentage of those households who exited to safe housing.*

2) Providing Access to Emergency Shelter

The number of nights that the emergency shelter is staffed, insured, and clear of safety violations.

The number of days that the day shelter is open, staffed, and available to people experiencing homelessness.

3) Connecting Homeless Households with Essential Services

The percentage of homeless households in emergency shelter, transitional housing, or publicly-funded motels who meet with a case manager or program equivalent within 3 days of referral (target 90%).

4) Increasing Income and Access to Mainstream Benefits for Homeless Households

The number of homeless households receiving case management and:

*the percentage who subsequently attain employment **OR** are enrolled in an educational or training program, **OR** qualify for cash or non-cash benefits (e.g., Reach-Up, SSI, General Assistance, VA, 3SquaresVt, etc.) within 90 days of referral (target 70%);*

*the percentage who subsequently are stabilized in transitional or permanent housing within 90 days (target: 70%) **AND** the percentage of these formerly homeless households who continue to be stably housed for at least 90 days (target 70%).*

5) Rapidly Re-Housing Homeless Families and Individuals / Retention of Housing

***For Emergency Shelter:** The percentage of households exiting shelter to stable permanent or transitional housing; and the average length of stay.*

***For Rapid Re-Housing:** The number and percentage of households enrolled who are in stable permanent housing; the average length of time from project entry until housing was stabilized; AND the percentage of formerly homeless households who continue to be stably housed for at least 90 days (target 70%).*

***For Transitional Housing:** The percentage of households exiting the project to permanent housing (target 70%); AND the percentage of formerly homeless households who continue to be stably housed for at least 90 days (target 70%)*

For Coordinated Entry: *The number of households re-housed in stable housing; the average length of time from project entry until housing was stabilized; AND the percentage of households who have their housing stabilized within 28 days (target 70%).*

For Youth Programs: *The percentage of youth exiting the project who have “safe exits” as defined by one of the following categories: Foster Care, Staying with Friends, Staying with Family, Independent Living, Educational Setting, Residential Project, Transitional Housing, or Medical/Psychiatric/Substance Use Disorder Treatment Setting (target 70%); AND the percentage of youth with a safe exit who continue to remain stably housed for at least 90 days (target 70%)*

For Financial Assistance: *The number of households assisted AND the percentage of those households who exited to safe housing.*

System Performance Measurement

A critical aspect of achieving HOP objectives is a focus on viewing the local homeless response as a coordinated system of homeless assistance options rather than separate programs and funding sources that operate independently in a community. In alignment with unfolding federal and State expectations, the Office of Economic Opportunity is committed to working in partnership with the Vermont Coalition to End Homelessness and the Chittenden County Homeless Alliance to measure performance as a coordinated system. These include measures such as:

- The length of time individuals and families remain homeless;
- The extent to which individuals and families who leave homelessness experience additional episodes of homelessness;
- The thoroughness of grantees in reaching homeless individuals and families;
- The overall reduction in the number of homeless individuals and families;
- Jobs and income growth for homeless individuals and families;
- Success at reducing the number of individuals and families who become homeless;
- Successful housing placement to or retention in a permanent housing destination.

To view data on system performance measures, visit: [Vermont Local SPMs – Institute for Community Alliances \(icalliances.org\)](https://icalliances.org)

Appendix A
Shelter Household Capacity Funded by HOP
(as of August 2024)

Year-Round:

County	SFY23 Capacity	SFY24 Capacity	SFY25 Capacity	Capacity Preserved & Created with Increased SFY25 Funding
Addison	63	62	62	0
Bennington	30	30	31	1
Caledonia	11	35	35	24
Chittenden	180	155	162 ¹²	42
Franklin	25	21	33 ¹³	8
Lamoille	7	28	28	0
Orleans	7	7	7	0
Rutland	13	18	20	1
Washington	70	80	85	4
Windham	73	70	71 ¹⁴	5
Windsor	27	36	41 ¹⁵	4
Total	506	542	575	89

Seasonal:

County	SFY23 Capacity	SFY24 Capacity	SFY25 Capacity	Capacity Preserved & Created with Increased SFY25 Funding
Addison	0	0	0	0
Bennington	0	0	0	0
Caledonia	0	0	0	0
Chittenden	10	30	30 ¹⁶	30
Franklin	0	0	0	0
Lamoille	12	0	0	0
Orleans	0	0	0	0
Rutland	0	0	0	0
Washington	10	15	15 ¹⁷	15
Windham	0	0	0	0
Windsor	0	0	0	0
Total	32	45	45	45

¹² Includes CVOEO's 42 household capacity at Champlain Place; project currently operating with a lower capacity during renovations

¹³ Includes Spectrum's 8 household capacity in St. Albans, anticipated to come online in Winter 2024

¹⁴ Includes Interaction's additional capacity expected to come online later in SFY25

¹⁵ Includes SSHP's additional capacity expected to come online in the 1st quarter of SFY25

¹⁶ Anticipated expanded seasonal capacity at CVOEO's Champlain Place

¹⁷ Seasonal shelter by Good Samaritan Haven, anticipated to operate November-June