



## **Housing Opportunity Grant Program (HOP)**

### **~ State Fiscal Year 2024 Awards Summary ~**

The Department for Children and Families Office of Economic Opportunity (OEO) has awarded approximately \$26.6 million in federal<sup>1</sup> and state funding in State Fiscal Year 2024 under the Housing Opportunity Grant Program (HOP) to 38 non-profit organizations across Vermont.

The Housing Opportunity Grant Program provides funding to operate emergency overnight shelter; provide essential services to shelter guests; provide transitional housing where appropriate; rapidly re-house homeless individuals and families; prevent individuals and families experiencing a housing crisis from becoming homeless; implement coordinated entry to streamline client access to resources; provide flexible financial assistance directly to households, and administer the Homeless Management Information System (HMIS).

In State Fiscal Year 2024, an additional \$5.75 million was appropriated to the Housing Opportunity Grant Program to support emergency shelter expansion (\$3.75m) and supports and services for households experiencing homelessness (\$2m). Shelter expansion funds were awarded to 7 organizations, in many cases to continue shelter projects started in State Fiscal Year 2023 with one-time funding or to shift seasonal projects to year-round. A detailed comparison of shelter capacity (by household) in SFY23 vs. SFY24 can be found in Appendix A.

In addition, \$7.4 million in one-time funding was appropriated to the Housing Opportunity Grant Program to expand and provide supports and services for households experiencing homelessness. These one-time funds were awarded to 19 organizations to support a wide variety of needs, such as new shelter capacity, increased financial assistance, new staff positions, and motel-based services. One-time funds have been noted throughout this Awards Summary, with a more detailed description included as Appendix B.

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<sup>1</sup> Federal funds are primarily from the US Department of Housing and Urban Development (HUD) Emergency Solutions Grant Program (ESG). The [Vermont Consolidated Plan](#) outlines the activities and objectives for use of ESG funds. Additional federal sources are noted separately. Some federal funds are from the HUD Continuum of Care Grant Program and awarded under a separate subrecipient grant agreement, although included in the HOP Award Summary.

The Housing Opportunity Grant Program operates within the [Home Together, Federal Strategic Plan to Prevent and End Homelessness](#) and the *Vermont Plan to End Homelessness*. The primary goals of the Housing Opportunity Grant Program remain to:

- Decrease the number of individuals and families experiencing homelessness;
- Shorten the length of time people experience homelessness;
- Reduce the number of individuals and families returning to homelessness; and
- Prevent people from becoming homeless.

A guiding principle of the Housing Opportunity Grant Program is to tie homeless assistance activities to permanent housing through systems, practices, and initiatives that are informed by data and proven approaches. While the program will continue to address the needs of homeless people in emergency or transitional shelters, the focus is to assist people to quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.<sup>2</sup>

OEO works in close partnership the Vermont Coalition to End Homelessness and the Chittenden County Homeless Alliance to ensure that state and federal resources are targeted to have the strongest collective impact. The organizations receiving awards work as part of their local housing coalition (formerly called local homeless continuum of care) to coordinate services and housing for Vermonters experiencing homelessness in their community. The HOP Awards Summary is organized to reflect these local Housing Coalitions. For more information about Vermont’s local Housing Coalitions visit [www.helpingtohousevt.org](http://www.helpingtohousevt.org).

Housing Opportunity Grant Program funding is awarded to support one or more strategies:

- [Emergency Shelter](#): Operations and/or Essential Services (including Emergency Apartments and Motel Pool)
- [Homelessness Prevention](#): Services
- [Rapid Re-housing](#): Services, Rental Assistance
- Flexible Client-Based Financial Assistance
- Innovation and [Coordinated Entry](#)
- [Transitional Housing](#), where shown to be the most effective strategy
- [Homeless Management Information System \(HMIS\)](#)<sup>3</sup>

Grantees are allowed to support administration through either a federally approved or 10% *de minimis* indirect rate.

Eligibility for services and assistance is determined by an individual or family’s housing status. In general, emergency shelter, rapid re-housing and transitional housing serve those who meet the Vermont Agency of Human Services (AHS) and U.S. Housing & Urban Development (HUD) definition of homelessness<sup>4</sup>. Homelessness prevention assistance is available to those who meet the AHS and HUD definition of “at risk of homelessness” as well as income guidelines.<sup>5</sup>

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<sup>2</sup> <https://www.hudexchange.info/resource/1927/hearth-esg-program-and-consolidated-plan-conforming-amendments/>

<sup>3</sup> In the case of programs serving victims of domestic or sexual violence, funds support participation in a comparable separate system.

<sup>4</sup> <https://www.hudexchange.info/resource/2020/the-homeless-definition-and-eligibility-for-shp-spc-and-esg/>

<sup>5</sup> <https://www.hudexchange.info/resource/1975/criteria-for-definition-of-at-risk-of-homelessness/>

This year, twenty-one organizations are receiving funding to support Coordinated Entry services to help connect people quickly to needed homeless assistance. Support for Coordinated Entry is funded in part through a HUD Continuum of Care grant. Coordinated Entry funds also support Housing Navigation Services to support homeless households with housing search and placement.

Organizations that received funding to provide Homelessness Prevention and Rapid Re-housing services provide the following to help households relocate or stabilize in housing:

- Housing Search and Placement, including work with nonprofit and private landlords
- Housing Stability Case Management, including follow-up and connection with post-lease supportive services
- Landlord-Tenant Mediation
- Follow-up or Supportive Services to Help Maintain Housing
- Money Management/Credit Repair
- Tenant Education

Rapid Re-Housing Rental Assistance provides up to 24 months of tenant-based rental assistance. Flexible Client-Based Financial Assistance is designed to support client-centered problem solving and individual housing stability planning. It may also be used to divert or rapidly exit a household from emergency shelter. Financial Assistance includes the following; specific availability varies by organization and community:

- Security deposits, including last month's rent
- Rental arrears, up to 3 months
- Short-term rental assistance, up to 3 months
- Moving costs
- Utility deposits
- Home furnishings/essential goods
- Debt reduction
- Program fees for recovery housing or other non-traditional housing
- Host family costs
- Transportation costs
- Other costs related to a housing stability plan

## **Addison County Housing Coalition**

### **Champlain Valley Office of Economic Opportunity (CVOEO) \$103,303**

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation

Full-time Housing Advocate and partial support for a full-time Associate Director (1.1 FTE)

### **Charter House Coalition \$425,812**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of a year-round emergency shelter in Middlebury with a capacity of 25 beds for adults, including partial support for shelter staff (4.95 FTE)

Full-time Coordinated Entry Administrator & Housing Case Manager and partial support for a full-time Outreach & Housing Case Manager (1.5 FTE)

Flexible Client-Based Financial Assistance: \$20,000

\*New funding supports increased shelter staffing.

### **HOPE \$269,317**

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation, Flexible Client-Based Financial Assistance

Partial support for a full-time Homeless Services Coordinator, full-time Services Manager, and Data Entry Specialist (1.15 FTE)

Flexible Client-Based Financial Assistance: \$200,000 (*includes \$120,000 of one-time funding*)

\*New funding supports increased funds for organization to act as Local Fund Administrator for the Addison County Housing Coalition.

### **John Graham Housing & Services \$596,731**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of the year-round Main Street emergency shelter in Vergennes with a capacity of 36 beds (9 rooms) for adults and families with children and 1 emergency shelter apartment (3 bedrooms) in Addison County, including partial support for shelter staff (2.88 FTE)

Partial support for three full-time Service Coordinators and full-time Program Director (2.8 FTE)

\*New funding supports increased shelter staffing.

## **Bennington Housing Solutions Team**

### **Bennington County Coalition for the Homeless**

**\$852,866**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of two year-round emergency shelters in Bennington with a capacity of 16 beds for adults (966 Main) and 9 units for adults and families with children (Norton House)

Full-time Case Management & Housing Navigation Coordinator, two full-time Case Managers, a full-time Community Outreach Coordinator, a full-time Shelter Support Staff Coordinator, multiple Shelter Support Staff, and partial support for a full-time Associate Director (12.9 FTE)

\*New funding supports increased Shelter Support Staff capacity and the Case Management & Housing Navigation Coordinator position.

### **BROC – Community Action in Southwestern Vermont**

**\$596,333**

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Two full-time Housing Navigators, a full-time Team Leader, and partial support for a full-time Coordinated Entry Program Specialist (3.5 FTE)

Flexible Client-Based Financial Assistance: \$300,000 (*includes \$210,00 of one-time funding*)

\*New funding supports increased funds for organization to act as Local Fund Administrator for the Bennington Housing Solutions Team, as well as increased Team Leader capacity.

### **Pathways Vermont**

**\$20,140**

Strategies: Coordinated Entry Assessment

Staffing to provide temporary (through 12/31/23) Coordinated Entry Lead Agency administrative support for the Bennington Housing Solutions Team (0.53 FTE) (*one-time funding*)

### **Project Against Violent Encounters (PAVE)**

**\$163,514**

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 5 rooms for individuals and families fleeing violence

Full-time Shelter Specialist (1 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialist (.28 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

## **Brattleboro Area Housing Coalition (Housing Coalition of Southeastern Vermont)**

### **Groundworks Collaborative**

**\$1,256,500**

Strategies: Emergency Shelter Operations & Essential Services, Innovation, Coordinated Entry Assessment, Flexible Client-Based Financial Assistance

Operation of the year-round Drop-in Center shelter in Brattleboro with a capacity of 34 beds for adults

Funds for planning and feasibility related to the Morningside House shelter location, as well as ongoing support of displaced guests

Full-time Shelter Case Manager, full-time Shelter Coordinator, two full-time Shift Supervisors, full-time Director of Shelters, and partial support for multiple Shelter Advocates (16.6 FTE)

Partial support for a full-time Landlord Liaison (.5 FTE) to support landlord outreach and housing placement

Full-time Coordinated Entry Navigator (1 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

Flexible Client-Based Financial Assistance: \$3,000

\*New funding supports increased shelter staffing.

### **Southeastern Vermont Community Action (SEVCA)**

**\$414,793**

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Partial support for two full-time Housing Case Managers and full-time Senior Housing Specialist (2.05 FTE – *includes 1 FTE supported by one-time funding*)

Flexible Client-Based Financial Assistance: \$200,000 (*includes \$140,000 of one-time funding*)

\*New funding supports increased funds for organization to act as Local Fund Administrator for the Brattleboro Area Housing Coalition, as well as increased Housing Case Manager capacity.

### **Women's Freedom Center**

**\$307,484**

Strategies: Emergency Shelter Operations, Motel Pool

Operation of a year-round emergency shelter with a capacity of 12 rooms for individuals and families fleeing violence, including shelter staff (2.25 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

### **Youth Services**

**\$129,789**

Strategies: Transitional Housing Operations & Essential Services, Emergency Apartment Operations & Essential Services

Operation of 1 transitional housing unit in Brattleboro with 3 bedrooms for unaccompanied youth and young adults

Operation of 4 emergency shelter apartments for unaccompanied youth and young adults (*one-time funding*)

Full-time Homeless Emergency Apartment Coordinator and partial support for a full-time Community Liaison & Case Manager (1.08 FTE – *includes 1 FTE supported by one-time funding*)

## **Caledonia & Southern Essex and Orleans & Northern Essex Housing Coalitions**

### **Northeast Kingdom Community Action**

**\$1,443,360**

Strategies: Emergency Apartment Operations & Essential Services, Emergency Shelter Operations & Essential Services, Rapid Re-Housing, Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 9 emergency shelter apartments (20 bedrooms total) in the St. Johnsbury and Newport districts for individuals and families

Operation of a year-round emergency shelter in St. Johnsbury anticipated to open in 12/2023 with a capacity of 24 beds for adults, including shelter staff (7.8 FTE) (*one-time funding*)

Two full-time Housing Specialists, full-time Embedded Housing Specialist, full-time Shelter Director, full-time Shelter Coordinator, full-time Housing Case Manager, and partial support for a full-time Housing Specialist Team Leader, full-time Outreach Coordinator, two full-time Directors of Outreach, and two full-time Coordinated Entry Specialists (7.53 FTE – *includes 3 FTE supported by one-time funding*)

Flexible Client-Based Financial Assistance: \$160,000 (*includes \$112,000 of one-time funding*)

Coordinated Entry Specialists (1.54 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

\*New funding supports increased funds for organization to act as Local Fund Administrator for the Caledonia & Southern Essex and Orleans & Northern Essex Housing Coalitions, increased Director of Outreach and Outreach Coordinator capacity, as well as operation of a new 24-bed shelter in St. Johnsbury.

### **Northeast Kingdom Youth Services**

**\$46,208**

Strategies: Transitional Housing Operations & Essential Services, Coordinated Entry Housing Navigation

Operation of 1 transitional housing unit with 2 bedrooms in St. Johnsbury for unaccompanied youth and young adults

Partial support for a full-time Resident Assistant (.5 FTE) to serve youth and young adults in transitional housing, as well as local hotels/motels

### **RuralEdge**

**\$260,750**

Strategy: Rapid Re-Housing

Administration of Rapid Re-Housing rental assistance for up to 18 months, as well as a subgrant for a part-time Community Based Services Advocate (0.5 FTE) (*one-time funding*)

Rapid Re-Housing Rental Assistance: \$178,000 (*one-time funding*)

\*New project.

**Umbrella****\$220,590**

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 9 rooms for individuals and families fleeing violence

Partial support for two full-time Housing Advocates (.93 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialists (0.94 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)



## Chittenden County Homeless Alliance

### ANew Place

\$665,260

Strategy: Emergency Shelter Operations

Operation of the Champlain Inn Shelter in Burlington through 9/30/23<sup>6</sup>, with a capacity of 50 beds (28 rooms) for adults, including partial support for shelter staff (10.4 FTE)

*(one-time funding)*

### Ascend Housing Allies

\$52,776

Strategy: Rapid Re-Housing

Partial support of a full-time Supportive Services Coordinator (0.75 FTE) *(one-time funding)*

\*New project.

### Burlington Housing Authority

\$202,474

Strategy: Rapid Re-Housing, Homelessness Prevention

Two full-time Housing Retention Specialists (2 FTE)

### Champlain Inn (operated by CVOEO)

\$1,240,651

Strategies: Emergency Shelter Operations

Operation of the Champlain Inn Shelter in Burlington beginning 10/1/23, with a capacity of 35 beds (27 rooms) for adults, including shelter staff (14.2 FTE – *includes 5 FTE supported by one-time funding*)

\*New operator of project.

### Champlain Valley Office of Economic Opportunity (CVOEO)

\$1,578,773

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation, Innovation Flexible Client-Based Financial Assistance

Four full-time Housing Advocates and partial support for a full-time Associate Director (4.25 FTE)

Full-time Community Outreach and Resource Advocate and a full-time Food Truck Coordinator (2 FTE – *includes 1 FTE supported by one-time funding*)

Flexible Client-Based Financial Assistance: \$1,000,000 (*includes \$700,000 of one-time funding*)

Subgrant to support food shelf operations in Shelburne (*one-time funding*)

\*New funding supports increased funding for organization to act as Local Fund

Administrator for the Chittenden County Homeless Alliance, increased Housing Advocate capacity, a subgrant for Shelburne Food Shelf, as well as a new Food Truck Coordinator position as part of Feeding Chittenden.

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<sup>6</sup> Operation of the Champlain Inn shelter will shift to the Champlain Valley Office of Economic Opportunity beginning 10/1/23.

**City of Burlington, Community and Economic Development Office (CEDO) \$1,846,280**

Strategies: Emergency Shelter Operations & Essential Services

Operation of the Elmwood Community Emergency Shelter in Burlington with a capacity of 35 beds for adults, including partial support for subcontracts for shelter and case management staff (7 FTE)

Operation of a seasonal shelter in Burlington anticipated to open in 12/2023 with a capacity of 30 beds for adults, including shelter staff (8.4 FTE) (*one-time funding*)

Full-time Shelter Manager (1 FTE) (*one-time funding*)

\*New funding supports operation of a 30-bed seasonal shelter in Burlington.

**Committee on Temporary Shelter (COTS) \$1,098,279**

Strategies: Emergency Shelter Operations, Coordinated Entry Housing Navigation, Homelessness Prevention

Operation of three year-round emergency shelters in Burlington with a capacity of 36 beds for adults (Waystation) and 15 rooms for families with children (Main Street Family Shelter and Firehouse Family Shelter), including partial support for shelter staff (10.03 FTE)

Operation of a year-round day shelter, the Daystation, in Burlington, including partial support for shelter staff (1.25 FTE) (*one-time funding*)

Full-time Financial Resource Specialist and three full-time Housing Navigators (4 FTE)

\*New funding supports operation of the Daystation, as well as increased Housing Navigator capacity.

**Pathways Vermont \$61,209**

Strategy: Rapid Re-Housing

Partial support for a full-time Rapid Rehousing & Housing Retention Service Coordinator (0.75 FTE)

**Spectrum Youth & Family Services \$778,949**

Strategies: Emergency Shelter Operations & Essential Services, Rapid Re-Housing

Operations of two year-round emergency shelters in Burlington, with a capacity of 18 beds for unaccompanied youth and young adults

Operation of a year-round day shelter, the Drop-in Center, in Burlington (*one-time funding*)

Full-time Shelter Coordinator, a full-time Case Manager, a full-time Intake Coordinator, and multiple Supported Housing Youth Coaches (10.73 FTE – *includes 1.2 FTE supported by one-time funding*)

\*New funding supports shifting 10-bed seasonal shelter to year-round operation, expansion of Drop-in Center hours, as well as increased essential services and rapid re-housing staff capacity.

## Steps to End Domestic Violence

\$2,024,303<sup>7</sup>

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation

Operation of a year-round emergency shelter with a capacity of 21 rooms for individuals and families fleeing violence, including partial support for shelter staff (3.63 FTE)

Full-time SafeHome Support & Outreach Advocate and partial support for multiple Housing Advocates (4.5 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

\*New funding supports increased shelter staffing, a new SafeHome Support & Outreach Advocate position, as well as increased motel pool funds.

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<sup>7</sup> Includes \$75,000 in ESG-CV funds

## **Franklin & Grand Isle Housing Coalition**

### **Champlain Valley Office of Economic Opportunity (CVOEO) \$558,885**

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Full-time Housing Advocate and partial support for a full-time Associate Director (1.25 FTE)

Flexible Client-Based Financial Assistance: \$400,000 (*includes \$280,000 of one-time funding*)

Coordinated Entry Associate (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

\*New funding supports increased funding for organization to act as Local Fund Administrator for the Franklin & Grand Isle Housing Coalition.

### **Samaritan House (operated by CVOEO) \$461,731**

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter in St. Albans with a capacity of 16 beds for adults, including partial support for shelter staff (3 FTE)

Full-time Program/Shelter Manager and a full-time Program/Shelter Associate Manager (2 FTE)

\*New funding supports the Program/Shelter Associate Manager position.

### **Voices Against Violence (operated by CVOEO) \$427,154**

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 5 rooms for individuals and families fleeing violence

Partial support for two full-time Advocates (1 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialist (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

## **Lamoille Valley Housing & Homelessness Coalition**

### **Capstone Community Action**

**\$385,022**

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Full-time Housing Counselor and partial support for a full-time Coordinated Entry Specialist and a full-time Housing Team Lead (2.1 FTE)

Flexible Client-Based Financial Assistance: \$150,000 (*includes \$105,000 of one-time funding*)

Coordinated Entry Specialist (.48 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

\*New funding supports increased funds for organization to act as Local Fund Administrator for Lamoille County.

### **Clarina Howard Nichols Center**

**\$118,421**

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 7 rooms for individuals and families fleeing violence

Partial support for a full-time Shelter Coordinator (.83 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialist (.39 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

### **Lamoille Community House**

**\$746,037**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operations for a year-round emergency shelter in Hyde Park with a capacity of 21 beds for adults, including shelter staff (7 FTE)

Full-time Shelter Manager and a full-time Housing Navigator (2 FTE)

Subgrant for day shelter and outreach services in Lamoille County

Flexible Client-Based Financial Assistance: \$10,000

\*New funding supports a new year-round 21-bed shelter to replace a 12-bed seasonal shelter, increased shelter staff, Shelter Manager, and Housing Navigator capacity, as well as a subgrant for day shelter and outreach services.

## **Rutland County Housing Coalition**

### **BROC – Community Action in Southwestern Vermont**

**\$439,728**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment  
Three full-time Field Services Navigators to provide motel-based essential services and a part-time Coordinated Entry Program Specialist (3.4 FTE – *includes 1 FTE supported by one-time funding*)

Subgrant for day shelter in Rutland (*one-time funding*)

\*New funding supports a subgrant for day shelter.

### **Dodge House**

**\$75,000**

Strategy: Transitional Housing Operations & Essential Services

Operation of a year-round transitional housing facility in Rutland with a capacity of 8 rooms for Veterans experiencing homelessness

Full-time Executive Director to provide essential services to Veterans in transitional housing

### **Homeless Prevention Center**

**\$889,151**

Strategies: Emergency Apartments Operations & Essential Services, Homelessness Prevention, Rapid Re-Housing, Innovation, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 4 emergency shelter apartments (6 bedrooms total) in Rutland County for individuals and families

Two full-time Housing Navigation & Retention Specialists and partial support for a full-time Coordinated Entry Specialist & Housing Navigator, Program Supervisor, and Executive Director (3.44 FTE)

Full-time Landlord Liaison and partial support for a full-time Coordinated Entry & Landlord Liaison Program Support Specialist (1.28 FTE) to support landlord outreach and housing placement

Rapid Re-Housing Rental Assistance: \$20,952

Flexible Client-Based Financial Assistance: \$400,000 (*includes \$280,000 of one-time funding*)

Coordinated Entry Specialists (0.86 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

\*New funding supports increased funds for organization to act as Local Fund Administrator for Rutland County, as well as increased Landlord Liaison capacity.

### **NewStory Center**

**\$458,528**

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool

Operation of a year-round emergency shelter with a capacity of 14 rooms for individuals and families fleeing violence

Full-time Housing Equity Advocate, a part-time Motel Stay Coordinator, and partial support for a full-time Shelter Coordinator (2 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

\*New funding supports increased shelter capacity.

## **Springfield (SDO) Housing Coalition**

### **Southeastern Vermont Community Action (SEVCA)**

**\$53,390**

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation  
Partial support for a full-time Housing Case Manager (Westminster), full time Family Services Worker (Springfield) and full-time Senior Housing Specialist (0.6 FTE)

### **Springfield Supported Housing**

**\$708,164**

Strategies: Emergency Apartment Operations & Essential Services, Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 6 emergency shelter apartments (12 bedrooms total) in the Springfield AHS District for individuals or families with children, including shelter staff (0.5 FTE)

Two full-time Shelter Case Managers, a full-time Intake Specialist, a full-time Financial Assistance Case Manager, a full-time Prevention Specialist, and a full-time Coordinated Entry Case Manager (6 FTE – *includes 1 FTE supported by one-time funding*)

Flexible Client-Based Financial Assistance: \$160,000 (*includes \$112,000 of one-time funding*)

\*New funding supports 3 new emergency shelter apartments, a new part-time Shelter Coordinator position, increased Shelter Case Manager and Intake Specialist capacity, as well as increased funds for organization to act as Local Fund Administrator for the Springfield Housing Coalition.

### **Windsor County Youth Services**

**\$7,500**

Strategy: Emergency Shelter Operations

Operation of a year-round emergency shelter in Windsor County with a capacity of 1 bed (out of 16 total) for unaccompanied youth and young adults

### **Women's Freedom Center**

**\$58,500**

Strategy: Motel Pool

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

## **Upper Valley Coalition for Housing Solutions (includes Randolph Area Housing Task Force)**

### **Capstone Community Action** **\$122,159**

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation  
Partial support for two full-time Housing Counselors (0.6 FTE in Bradford & 0.75 FTE in Randolph – *includes 0.15 FTE in Randolph supported by one-time funding*)

### **Southeastern Vermont Community Action (SEVCA)** **\$48,017**

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation  
Partial support for a full-time Housing Case Manager and full-time Senior Housing Specialist (0.6 FTE)

### **Upper Valley Haven** **\$791,746**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of two year-round emergency shelters in White River Junction with a capacity of 20 beds for adults (Hixon House) and 8 rooms for adults and families with children (Byrne Family Shelter), including shelter staff (4.6 FTE)

Two full-time Service Coordinators and two full-time Housing Navigators (4 FTE)

Flexible Client-Based Financial Assistance: \$200,000 (*includes \$140,000 of one-time funding*)

Coordinated Entry Specialist (.65 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

\*New funding supports increased funds for organization to act as Local Fund Administrator for the Upper Valley Coalition for Housing Solutions, as well as increased shelter staffing.



## Washington County Housing Coalition

### Capstone Community Action

**\$921,788**

Strategies: Emergency Shelter Operations & Essential Services, Homelessness Prevention, Rapid Re-Housing, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 6 emergency shelter apartments (9 bedrooms total) in Washington County for families with children

Three full-time Housing Counselors and partial support of a full-time Coordinated Entry Specialist and a full-time Housing Team Lead (3.83 FTE)

Subgrants for day shelter in Montpelier and street outreach supplies/equipment in Barre City (*one-time funding*)

Flexible Client-Based Financial Assistance: \$400,000 (*includes \$280,000 of one-time funding*)

Coordinated Entry Specialist (.43 FTE) to streamline client access to resources (HUD CoC funding in separate grant agreement)

\*New funding supports increased funds for organization to act as Local Fund Administrator for the Washington County Housing Coalition, as well as subcontracts for day shelter and equipment to serve those experiencing unsheltered homelessness.

### Circle

**\$30,361**

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter with a capacity of 6 rooms for individuals and families fleeing violence

Partial support for a full-time Shelter Coordinator (.25 FTE)

### Elevate Youth Services

**\$141,475**

Strategy: Emergency Apartment Operations & Essential Services

Operation of a year-round emergency shelter apartment with a capacity of 4 rooms for youth and young adults

Full-time Homeless Youth Program Case Manager (1 FTE)

\*New project.

### Good Samaritan Haven

**\$2,168,520**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of three year-round emergency shelters in Barre City (105 North Seminary), Barre Town (580 South Barre), and Berlin (The Welcome Center) with a capacity of 61 beds for adults, including shelter staff (23 FTE)

Operation of a seasonal shelter in Montpelier opening in 11/2023 with a capacity of 15 beds for adults, including shelter staff (6.85 FTE) (*one-time funding*)

Two full-time Housing Case Managers and a full-time Intake & Data Specialist

\*New funding supports increased shelter staffing, a new Intake & Data Specialist position, as well as operation of a 15-bed seasonal shelter in Montpelier.

## Statewide or Multiple Regions

**Champlain Valley Office of Economic Opportunity (CVOEO) \$50,662**

Strategies: Homelessness Prevention

RentRight, an education program combining tenant information, financial capability and housing assistance, including program staff (.5 FTE)

**Champlain Valley Office of Economic Opportunity (CVOEO) \$3,000,000<sup>8</sup>**

Strategies: Rapid Re-Housing

Administration of the Home Family Housing Voucher project, a statewide Rapid Re-Housing project serving at least 200 households with children

**Institute for Community Alliances \$228,117**

Strategy: HMIS

HMIS system operation, administration, data entry, and oversight, plus licensing fees for HOP grantees

**Vermont Network Against Domestic & Sexual Violence \$117,399**

Strategies: HMIS, Flexible Client-Based Financial Assistance

Development and implementation of the HMIS-comparable system for victim service providers

Flexible Client-Based Financial Assistance: \$98,400

**Vermont State Housing Authority \$30,000**

Annual award for AHS Housing Inspections

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<sup>8</sup> Supported by SFY23 one-time funding; this amount not included in total awarded in SFY24

## **Housing Opportunity Grant Program – Program Performance Measurement**

Grantee's individual performance measures will be structured around one or more of the following indicators:

### **1) Preventing Homelessness**

*For Homelessness Prevention: The number of households at risk of homelessness assisted, the percentage whose housing is stabilized within 28 days (target 70%), the average length of time from program entry until housing was stabilized; AND the percentage of households who remain stably housed for at least 90 days following the intervention (target 70%).*

*For Financial Assistance: The number of households assisted AND the percentage of those households who exited to safe housing.*

### **2) Providing Access to Emergency Shelter**

*The number of nights that the emergency shelter is staffed, insured, and clear of safety violations.*

*The number of days that the day shelter is open, staffed, and available to people experiencing homelessness.*

### **3) Connecting Homeless Households with Essential Services**

*The percentage of homeless households in emergency shelter, transitional housing, or publicly-funded motels who meet with a case manager or program equivalent within 3 days of referral (target 90%).*

### **4) Increasing Income and Access to Mainstream Benefits for Homeless Households**

*The number of homeless households receiving case management and:*

*the percentage who subsequently attain employment **OR** are enrolled in an educational or training program, **OR** qualify for cash or non-cash benefits (e.g., Reach-Up, SSI, General Assistance, VA, 3SquaresVt, etc.) within 90 days of referral (target 70%);*

*the percentage who subsequently are stabilized in transitional or permanent housing within 90 days (target: 70%) **AND** the percentage of these formerly homeless households who continue to be stably housed for at least 90 days (target 70%).*

### **5) Rapidly Re-Housing Homeless Families and Individuals / Retention of Housing**

*For Emergency Shelter: The percentage of households exiting shelter to stable permanent or transitional housing; and the average length of stay.*

*For Rapid Re-Housing: The number and percentage of households enrolled who are in stable permanent housing; the average length of time from project entry until housing was stabilized; AND the percentage of formerly homeless households who continue to be stably housed for at least 90 days (target 70%).*

**For Transitional Housing:** *The percentage of households exiting the project to permanent housing (target 70%); AND the percentage of formerly homeless households who continue to be stably housed for at least 90 days (target 70%)*

**For Coordinated Entry:** *The number of households re-housed in stable housing; the average length of time from project entry until housing was stabilized; AND the percentage of households who have their housing stabilized within 28 days (target 70%).*

**For Youth Programs:** *The percentage of youth exiting the project who have “safe exits” as defined by one of the following categories: Foster Care, Staying with Friends, Staying with Family, Independent Living, Educational Setting, Residential Project, Transitional Housing, or Medical/Psychiatric/Substance Use Disorder Treatment Setting (target 70%); AND the percentage of youth with a safe exit who continue to remain stably housed for at least 90 days (target 70%)*

**For Financial Assistance:** *The number of households assisted AND the percentage of those households who exited to safe housing.*

## **System Performance Measurement**

A critical aspect of achieving HOP objectives is a focus on viewing the local homeless response as a coordinated system of homeless assistance options rather than separate programs and funding sources that operate independently in a community. In alignment with unfolding federal and State expectations, the Office of Economic Opportunity is committed to working in partnership with the Vermont Coalition to End Homelessness and the Chittenden County Homeless Alliance to measure performance as a coordinated system. These include measures such as:

- The length of time individuals and families remain homeless;
- The extent to which individuals and families who leave homelessness experience additional episodes of homelessness;
- The thoroughness of grantees in reaching homeless individuals and families;
- The overall reduction in the number of homeless individuals and families;
- Jobs and income growth for homeless individuals and families;
- Success at reducing the number of individuals and families who become homeless;
- Successful housing placement to or retention in a permanent housing destination.

To view data on system performance measures, visit: [Vermont Local SPMs — Institute for Community Alliances \(icalliances.org\)](https://icalliances.org)

**Appendix A**  
**Shelter Household Capacity**  
**(as of November 2023)**

<b>County</b>	<b>SFY23 Year-Round Capacity</b>	<b>SFY24 Year-Round Capacity</b>	<b>SFY23 Seasonal Capacity</b>	<b>SFY24 Seasonal Capacity</b>
Addison	63	62	0	0
Bennington	30	30	0	0
Caledonia	11	35 <sup>9</sup>	0	0
Chittenden	180	155 <sup>10</sup>	10	30 <sup>11</sup>
Franklin	25	21	0	0
Lamoille	7	28 <sup>12</sup>	12	0
Orleans	7	7	0	0
Rutland	13	18	0	0
Washington	70	77	10	15
Windham	73	50 <sup>13</sup>	0	0
Windsor <sup>14</sup>	27	35	0	0
<b>Total</b>	<b>506<sup>15</sup></b>	<b>518</b>	<b>32</b>	<b>45</b>

<sup>9</sup> Includes NEKCA's 24-household capacity, expected to come online in December 2023

<sup>10</sup> Includes Spectrum Youth & Family Services' 10-household capacity, expected to come online in fall/winter 2023; Champlain Inn Shelter's capacity was reduced as of 10/1/23 when the project shifted to a new operator

<sup>11</sup> CEDO's seasonal shelter expected to come online in December 2023

<sup>12</sup> Includes Lamoille Community House's 21-household capacity, expected to come online in Spring 2024; prior to opening, agency is operating a 12-bed seasonal shelter that opened in November 2023

<sup>13</sup> Includes Youth Services' 4-household capacity, expected to come online throughout 2023/2024

<sup>14</sup> Previous versions of this document mistakenly listed some of Windsor County's beds as being located in Orange County

<sup>15</sup> Previous versions of this document incorrectly listed 504 as the total

**Appendix B**  
**SFY24 One-Time Funds Summary**

<b>Organization</b>	<b>County</b>	<b>Amount Awarded</b>	<b>Purpose</b>
ANEW Place	Chittenden	\$665,260	Operation of the Champlain Inn Shelter in Burlington through 9/30/23, including 10.4 FTE
Ascend Housing Allies	Chittenden	\$52,776	Rapid Re-Housing services (0.75 FTE) for 9 households exiting homelessness into permanent housing
BROC - Community Action in Southwestern Vermont	Bennington	\$210,000	Increased financial assistance for eligible households in Bennington County
BROC - Community Action in Southwestern Vermont	Rutland	\$249,058	1 FTE providing motel-based Essential Services in Rutland, subgrant for day shelter
Capstone Community Action	Washington	\$308,792	Increased financial assistance for eligible households in Washington County, subgrants for day shelter in Montpelier & equipment in Barre City
Capstone Community Action	Lamoille	\$105,000	Increased financial assistance for eligible households in Lamoille County
Capstone Community Action	Orange	\$13,422	Homelessness Prevention services (0.1 FTE)
City of Burlington (CEDO)	Chittenden	\$596,023	Operation of a seasonal shelter in Burlington from December 2023-March 2024, including 8.4 FTE
Committee on Temporary Shelter	Chittenden	\$75,000	Operation of the Daystation day shelter in Burlington
Champlain Valley Office of Economic Opportunity	Chittenden	\$1,154,267	Increased financial assistance for eligible households in Chittenden County, 1 FTE Food Truck Coordinator to support Feeding Chittenden, subgrant for Shelburne food shelf, 5 FTE shelter staff for the Champlain Inn shelter (operated by CVOEO 10/1-6/30)
Champlain Valley Office of Economic Opportunity	Franklin/ Grand Isle	\$280,000	Increased financial assistance for eligible households in Franklin and Grand Isle Counties
Good Samaritan Haven	Washington	\$366,377	Operation of a seasonal shelter in Montpelier from November 2023-April 2024, including 6.85 FTE

Homeless Prevention Center	Rutland	\$280,000	Increased financial assistance for eligible households in Rutland County
HOPE	Addison	\$140,000	Increased financial assistance for eligible households in Addison County
Northeast Kingdom Community Action	Caledonia/ Essex	\$736,671	Increased financial assistance for eligible households in Caledonia and southern Essex Counties, operation of a new year-round shelter in St. Johnsbury opening in December 2023, including 10.6 FTE
Northeast Kingdom Community Action	Orleans/ Essex	\$42,000	Increased financial assistance for eligible households in Orleans and northern Essex Counties
Pathways Vermont	Bennington	\$20,140	Administrative support for the Coordinated Entry Lead Agency in Bennington County through 12/31
RuralEdge	Caledonia	\$260,750	Rapid Re-Housing rental assistance and services (1 FTE) for up to 18 months for households exiting homelessness into permanent housing
Southeastern Vermont Community Action	Windham	\$237,751	Increased financial assistance for eligible households in southern Windham County, 1 FTE providing Coordinated Entry Housing Navigation & Homelessness Prevention services
Spectrum Youth & Family Services	Chittenden	\$77,655	Expansion of Burlington Drop-In day shelter operating hours
Springfield Supported Housing Program	Windsor	\$170,229	Increased financial assistance for eligible households in southern Windsor and northern Windham Counties, 1 FTE providing Homelessness Prevention services
Upper Valley Haven	Orange/ Windsor	\$140,000	Increased financial assistance for eligible households in Orange and northern Windsor Counties
Youth Services	Windham	\$104,789	Operation of 4 emergency shelter apartments for unaccompanied youth and young adults, including 1 FTE