

Housing Opportunity Grant Program (HOP) **~ State Fiscal Year 2023 Awards Summary ~**

The Department for Children and Families Office of Economic Opportunity (OEO) has awarded approximately \$18.7 million in federal¹ and state funding in State Fiscal Year 2023 under the Housing Opportunity Grant Program (HOP) to thirty-six non-profit organizations across Vermont.

The Housing Opportunity Grant Program provides funding to operate emergency overnight shelter; provide essential services to shelter guests; provide transitional housing where appropriate; rapidly re-house homeless individuals and families; prevent individuals and families experiencing a housing crisis from becoming homeless; implement coordinated entry to streamline client access to resources; provide flexible financial assistance directly to households, and administer the Homeless Management Information System (HMIS).

The prior program year continued to be significantly impacted by the COVID-19 pandemic. There were many uncertainties, including surges in cases, changing access to testing resources, and the roll out of vaccine boosters. Additionally, there was ongoing uncertainty about when non-congregate shelter through the General Assistance program would end. To comply with public health requirements, there were times when emergency shelter programs needed to limit intakes in order to prevent the spread of infection. In addition to the Housing Opportunity Grant Program, services and shelter for those experiencing homelessness were supported through non-congregate wrap-around service contracts and the Emergency Rental Assistance Program's Housing Stability Service Grants. This year, the Housing Opportunity Grant Program has made investments to support expanded shelter capacity in key areas of the state, bring on additional staff positions, increase wages to improve staff retention, and continue COVID-19 mitigation efforts.

The Housing Opportunity Grant Program operates within the [Home Together, Federal Strategic Plan to Prevent and End Homelessness](#) and the *Vermont Plan to End Homelessness*. The primary goals of the Housing Opportunity Grant Program remain to:

- Decrease the number of individuals and families experiencing homelessness;
- Shorten the length of time people experience homelessness;
- Reduce the number of individuals and families returning to homelessness; and
- Prevent people from becoming homeless.

¹ Federal funds are primarily from the US Department of Housing and Urban Development (HUD) Emergency Solutions Grant Program (ESG). The [Vermont Consolidated Plan](#) outlines the activities and objectives for use of ESG funds. Additional federal sources are noted separately. Some federal funds are from the HUD Continuum of Care Grant Program and awarded under a separate subrecipient grant agreement, although included in the HOP Award Summary.

A guiding principle of the Housing Opportunity Grant Program is to tie homeless assistance activities to permanent housing through systems, practices, and initiatives that are informed by data and proven approaches. While the program will continue to address the needs of homeless people in emergency or transitional shelters, the focus is to assist people to quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.²

OEO works in close partnership the Vermont Coalition to End Homelessness and the Chittenden County Homeless Alliance to ensure that state and federal resources are targeted to have the strongest collective impact. The organizations receiving awards work as part of their local homeless continuum of care (CoC) to coordinate services and housing for Vermonters experiencing homelessness in their community. The HOP Awards Summary is organized to reflect these local Continua of Care. For more information about Vermont's Continua of Care visit www.helpingtohousevt.org.

Housing Opportunity Grant Program funding is awarded to support one or more strategies:

- [Emergency Shelter](#): Operations and/or Essential Services (including Emergency Apartments and Motel Pool)
- [Homelessness Prevention](#): Services
- [Rapid Re-housing](#): Services, Rental Assistance
- Flexible Client-Based Financial Assistance
- Innovation and [Coordinated Entry](#)
- [Transitional Housing](#), where shown to be the most effective strategy
- [Homeless Management Information System \(HMIS\)](#)³

Grantees are allowed up to 10% of their award to support administration through a federally approved or *de minimis* indirect rate.

Eligibility for services and assistance is determined by an individual or family's housing status. In general, emergency shelter, rapid re-housing and transitional housing serve those who meet the Vermont Agency of Human Services (AHS) and US Housing Urban Development (HUD) definition of homelessness. Homelessness prevention assistance is available to those who meet the AHS and HUD definition of "at risk of homelessness" as well as income guidelines.⁴

This year, twenty-one organizations are receiving funding to support Coordinated Entry services to help connect people quickly to needed homeless assistance. Support for Coordinated Entry is funded in part through a HUD Continuum of Care grant. Coordinated Entry funds also support Housing Navigation Services to support homeless households with housing search and placement.

² HUD HEARTH Emergency Solutions Grants Program, Interim Regulation, <https://www.hudexchange.info/resource/1927/hearth-esg-program-and-consolidated-plan-conforming-amendments/>

³ In the case of programs serving victims of domestic or sexual violence, funds support participation in a comparable separate system.

⁴ The definition of homeless may be found here: <https://www.hudexchange.info/resource/2020/the-homeless-definition-and-eligibility-for-shp-spc-and-esg/>. The definition for "at risk of homelessness" may be found here: <https://www.hudexchange.info/resource/1975/criteria-for-definition-of-at-risk-of-homelessness/>

Organizations that received funding to provide Homelessness Prevention and Rapid Re-housing services provide the following to help households relocate or stabilize in housing:

- Housing Search and Placement, including work with nonprofit and private landlords
- Housing Stability Case Management, including follow-up and connection with post-lease supportive services
- Landlord-Tenant Mediation
- Follow-up or Supportive Services to Help Maintain Housing
- Money Management/Credit Repair
- Tenant Education

Rapid Re-Housing Rental Assistance provides up to 24 months of tenant-based rental assistance. Flexible Client-Based Financial Assistance is designed to support client-centered problem solving and individual housing stability planning. It may also be used to divert or rapidly exit a household from emergency shelter. Financial Assistance includes the following; specific availability varies by organization and community:

- Security deposits, including last month's rent
- Rental arrears, up to 3 months
- Short-term rental assistance, up to 3 months
- Moving costs
- Utility deposits
- Home furnishings/essential goods
- Debt reduction
- Program fees for recovery housing or other non-traditional housing
- Host family costs
- Transportation costs
- Other costs related to a housing stability plan

Addison County Continuum of Care

Champlain Valley Office of Economic Opportunity (CVOEO) \$99,983

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation

Full-time Housing Advocate (1 FTE)

RentRight, an education program combining tenant information, financial capability and housing assistance; RentRight program staff (.5 FTE) split between Chittenden, Franklin and Addison Counties

Charter House Coalition \$333,256

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of a year-round emergency shelter in Middlebury with a capacity of 22 beds for adults, including partial support for shelter staff (3.9 FTE)

Full-time Coordinated Entry Admin & Housing Case Manager and partial support for a full-time Outreach & Housing Case Manager (1.5 FTE)

Flexible Client-Based Financial Assistance: \$20,000

Transportation-Related Financial Assistance: \$5,000

*New funding supports increased case management staff, as well as financial assistance to divert or rapidly exit households from shelter and support transportation-related needs.

HOPE \$224,317

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation, Flexible Client-Based Financial Assistance

Partial support for a full-time Homeless Services Coordinator, full-time Services Manager, and Data Entry Specialist (1.1 FTE)

Flexible Client-Based Financial Assistance: \$155,000

*New funding supports organization to act as Local Fund Administrator for Addison County.

John Graham Housing & Services \$428,004

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of the year-round Main Street emergency shelter in Vergennes with a capacity of 36 beds (7 rooms) for adults and families with children and 2 emergency shelter apartments (6 bedrooms total) in Addison County, including partial support for shelter staff (2.1 FTE)

Partial support for three full-time Service Coordinators and a full-time Program Director (3 FTE)

*New funding to increase total bed capacity.

Bennington Housing Solutions Team

Project Against Violent Encounters (PAVE)

\$167,001

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 5 rooms for individuals and families fleeing violence

Full time Shelter Specialist (1 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialist (.3 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports an increased motel pool.

Bennington County Coalition for the Homeless

\$608,768

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of two year-round emergency shelters in Bennington with a capacity of 16 beds for adults (Main Street Shelter) and 9 units for adults and families with children (Thatcher/Norton House), including partial support for shelter staff (0.5 FTE)

Two full-time Case Managers, a full time Community Outreach Coordinator, and partial support for a full-time Associate Director and Shelter Support Staff (7.95 FTE)

Transportation-Related Financial Assistance: \$5,000

*New funding supports the Community Outreach Coordinator position to serve homeless households in hotels/motels, increased case management capacity to serve shelter guests, as well as transportation-related financial assistance.

BROC – Community Action in Southwestern Vermont

\$331,776

Strategies: Homelessness Prevention, Rapid Re-Housing, Coordinated Entry Assessment & Navigation, Flexible Client-Based Financial Assistance

Two full-time Housing Navigators and partial support for two full-time Coordinated Entry Program Specialists (3 FTE)

Rapid Re-Housing Rental Assistance: \$15,000

Flexible Client-Based Financial Assistance: \$100,000

*New funding supports organization to act as Local Fund Administrator for Bennington County, as well as increased housing navigation and coordinated entry staffing.

Brattleboro Area Continuum of Care

Groundworks Collaborative

\$871,500

Strategies: Emergency Shelter Operations & Essential Services, Innovation, Coordinated Entry Assessment, Flexible Client-Based Financial Assistance

Operation of two year-round emergency shelters in Brattleboro with a capacity of 34 beds for adults (Groundworks Drop-in Shelter) and 27 beds for adults and families with children (Groundworks Shelter)

Full-time Shelter Case Manager, full-time Shelter Coordinator, and partial support for multiple Advocates (10.4 FTE)

Partial support for a full-time Landlord Liaison (.5 FTE) to support landlord outreach and housing placement

Coordinated Entry Navigator (.9 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

Flexible Client-Based Financial Assistance: \$5,000

*New funding supports financial assistance to divert or rapidly exit households from shelter.

Southeastern Vermont Community Action (SEVCA)

\$205,793

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation, Flexible Client-Based Financial Assistance

Partial support for a full-time Housing Case Manager and a full-time Senior Housing Specialist (0.96 FTE)

Flexible Client-Based Financial Assistance: \$110,000

*New funding supports organization to act as Local Fund Administrator for Windham South CoC.

Winston Prouty Center for Child and Family Development

\$50,000

Strategy: Rapid Re-Housing

Rapid Re-Housing Rental Assistance: \$50,000

*New project.

Women's Freedom Center

\$260,330

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool

Operation of a year-round emergency shelter with a capacity of 12 rooms for individuals and families fleeing violence

Partial support for a full-time Housing Coordinator and full-time Shelter Advocate (1.4 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Youth Services

\$25,000

Strategy: Transitional Housing Operations & Essential Services

Operation of 1 transitional housing unit in Brattleboro with 3 rooms for unaccompanied youth and young adults

Partial support for a full-time Youth Homelessness Resource & Case Manager (.07 FTE)

Chittenden Homeless Alliance

ANew Place

\$806,562

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter, Champlain Inn Low Barrier Facility, in Burlington with a capacity of 50 beds (28 rooms) for adults, including partial support for shelter staff (9.25 FTE)

Full-time Shelter Coordinator and full-time Case Manager (2 FTE)

*New funding supports increased shelter staffing.

Burlington Housing Authority

\$194,429

Strategy: Rapid Re-Housing

Two full-time Housing Retention Specialists (2 FTE)

Champlain Valley Office of Economic Opportunity (CVOEO)

\$1,089,552

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation, Innovation Flexible Client-Based Financial Assistance, Essential Services

Three full-time Housing Advocates and partial support for a full-time Associate Director (3.25 FTE)

RentRight, an education program combining tenant information, financial capability and housing assistance; RentRight program staff (.5 FTE) split between Chittenden, Franklin and Addison Counties

Full-time Community Outreach and Resource Advocate (1 FTE)

Flexible Client-Based Financial Assistance: \$651,000

Transportation-Related Financial Assistance: \$37,500

*New funding supports organization to act as Local Fund Administrator for Chittenden County, increased Housing Advocate and Community Outreach & Resource Advocate capacity, as well as transportation-related financial assistance.

City of Burlington, Community and Economic Development Office (CEDO)

\$650,147

Strategies: Emergency Shelter Operations & Essential Services

Operation of the Elmwood Emergency Shelter Community in Burlington with a capacity of 35 beds for adults, including partial support for a subcontract for shelter staff (8 FTE)

Operation of an Extreme Cold Weather Shelter, including financial assistance to support transportation-related needs.

*New projects.

Committee on Temporary Shelter (COTS)**\$797,087**

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Navigation, Homelessness Prevention

Operation of three year-round emergency shelters in Burlington with a capacity of 36 beds for adults (Waystation) and 15 rooms for families with children (Main Street Family Shelter and Firehouse Family Shelter), including partial support for shelter staff (10 FTE)

Full-time Housing Resource Specialist and partial support for full-time Daystation Peer Support, Housing Navigators, Housing Resource Center Coordinator and Assistant Coordinator (3.4 FTE)

Transportation Financial Assistance: \$14,000

*New funding supports increased Housing Resource Specialist capacity and transportation-related financial assistance.

Pathways Vermont**\$51,977**

Strategy: Rapid Re-Housing

Partial support for a full-time Rapid Re-Housing Service Coordinator (0.7 FTE)

*New project.

Spectrum Youth & Family Services**\$353,614**

Strategies: Emergency Shelter Operations & Essential Services, Rapid Re-Housing Operations and services (2.4 FTE) for a seasonal emergency shelter, Youth Warming Shelter, in Burlington with a capacity of 10 beds for unaccompanied youth and young adults

Operation of a year-round emergency shelter, The Landing, in Burlington with a capacity of 8 beds for unaccompanied youth and young adults

Full-time Case Manager, full-time Intake Coordinator, and multiple Housing Staff (3.4 FTE) to provide essential services and rapid re-housing services to youth at The Landing or Pearl Street Residence

*New funding supports the 10-bed seasonal shelter for youth and young adults.

Steps to End Domestic Violence**\$1,039,864**

Strategies: Emergency Shelter Operations & Essential Services, Homelessness Prevention, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 21 rooms for individuals and families fleeing violence, including partial support for shelter staff (2.1 FTE)

Partial support for multiple Housing Advocates (4.6 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

*New funding supports increased shelter and advocate staffing and a new motel pool project.

Franklin/Grand Isle Housing Solutions

Champlain Valley Office of Economic Opportunity (CVOEO)

\$403,981

Strategies: Rapid Re-Housing, Homelessness Prevention, Coordinated Entry Assessment & Navigation, Flexible Client-Based Financial Assistance, Essential Services

Full-time Housing Advocate and partial support for a full-time Associate Director (1.25 FTE)

RentRight, an education program combining tenant information, financial capability and housing assistance; RentRight program staff (.5 FTE) split between Chittenden, Franklin and Addison Counties

Rapid Re-Housing Rental Assistance: \$25,345

Flexible Client-Based Financial Assistance: \$240,000

Transportation Financial Assistance: \$10,000

Coordinated Entry Associate (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports organization to act as Local Fund Administrator for Franklin & Grand Isle Counties, as well as transportation-related financial assistance.

Samaritan House (CVOEO)

\$514,916

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter in St. Albans with capacity of 16 beds for adults

Full-time Program/Shelter Manager and three full-time Housing Advocates (4 FTE)

*New funding supports increased essential services staffing and a shelter renovation project.

Voices Against Violence (CVOEO)

\$420,856

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 5 rooms for individuals and families fleeing violence

Partial support for two full-time Advocates (1 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialist (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports an increased motel pool.

Lamoille Valley Housing & Homeless Coalition

Capstone Community Action

\$312,795

Strategies: Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance, Essential Services

Full-time Housing Team Lead, full-time Housing Counselor, and partial support for a full-time Coordinated Entry Specialist (2.3 FTE)

Flexible Client-Based Financial Assistance: \$54,000

Transportation-Related Financial Assistance: \$18,200

Coordinated Entry Specialist (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports organization to act as Local Fund Administrator for Lamoille County, increased homelessness prevention and coordinated entry staffing, as well as transportation-related financial assistance.

Clarina Howard Nichols Center

\$118,421

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 7 rooms for individuals and families fleeing violence

Partial support for a full-time Shelter Coordinator (.9 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialist (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports an increased motel pool.

Lamoille Community House

\$278,461

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operations and services (4.2 FTE) for a seasonal emergency shelter in Hyde Park with a capacity of 12 beds for adults

Full-time Shelter Manager/Housing Navigator and partial support for a full-time Executive Director (1.25 FTE)

Flexible Client-Based Financial Assistance: \$10,000

*New funding supports increased Housing Navigator capacity, financial assistance to divert or rapidly exit households from shelter, as well as purchase of a van to increase access to shelter.

Northeast Kingdom Continuum of Care (Caledonia & Essex Counties) & Orleans Continuum of Care

Northeast Kingdom Community Action

\$885,927

Strategies: Emergency Apartment Operations & Essential Services, Rapid Re-Housing, Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 9 emergency shelter apartments (20 bedrooms total) in the St. Johnsbury and Newport districts for individuals and families

Site prep for a new shelter in St. Johnsbury to operate next fiscal year

Two full-time Housing Support Specialists, a full-time Imbedded Community Housing Support Specialist, and partial support for full-time Outreach Coordinator, full-time Housing Specialist Team Leader, and two full-time Coordinated Entry Specialists (4.1 FTE)

Flexible Client-Based Financial Assistance: \$128,000

Transportation-Related Financial Assistance: \$10,000

Coordinated Entry Outreach Specialists (1.6 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports organization to act as Local Fund Administrator for the Northeast Kingdom, two additional emergency shelter apartments (4 rooms) in the Newport district, site prep for a shelter project to operate in St. Johnsbury next fiscal year, and transportation-related financial assistance.

Northeast Kingdom Youth Services

\$46,208

Strategies: Transitional Housing Operations & Essential Services, Coordinated Entry Housing Navigation

Operation of 1 transitional housing unit with 2 rooms in St. Johnsbury for unaccompanied youth and young adults

Partial support for a full-time Resident Assistant (.5 FTE) to serve youth and young adults in transitional housing, as well as local hotels/motels

Umbrella

\$217,440

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment

Operation of a year-round emergency shelter with a capacity of 9 rooms for individuals and families fleeing violence

Partial support for two full-time Housing Advocates (.75 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Coordinated Entry Specialists (1 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

Rutland County Continuum of Care

BROC – Community Action in Southwestern Vermont **\$310,361**

Strategies: Essential Services, Coordinated Entry Assessment

Four full-time Field Navigators to provide motel-based essential services and a part-time

Coordinated Entry Program Specialist (4.4 FTE)

Operation of an Extreme Cold Weather Shelter, including financial assistance to support transportation-related needs.

*New funding supports two additional Field Navigators to expand capacity for motel-based services.

Dodge House **\$48,700**

Strategy: Transitional Housing Operations & Essential Services

Operation of a year-round transitional housing facility in Rutland with a capacity of 8 rooms for Veterans experiencing homelessness

Full-time Executive Director to provide essential services to Veterans in transitional housing

Homeless Prevention Center **\$590,390**

Strategies: Emergency Apartments Operations & Essential Services, Homelessness Prevention, Rapid Re-Housing, Innovation, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 4 emergency shelter apartments (6 bedrooms total) in Rutland County for individuals and families

Two full-time Housing Navigation & Retention Specialists and partial support for full-time Coordinated Entry Specialist & Housing Navigator, Program Supervisor, and Executive Director (3.2 FTE)

Partial support for a full-time Landlord Liaison and a full-time Coordinated Entry & Landlord Liaison Program Support Specialist (1.4 FTE) to support landlord outreach and housing placement

Rapid Re-Housing Rental Assistance: \$22,280

Flexible Client-Based Financial Assistance: \$137,000

Transportation-Related Financial Assistance: \$15,000

Coordinated Entry Specialists (1 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports organization to act as Local Fund Administrator for Rutland County, increased Housing Navigation & Retention Specialist and Landlord Liaison capacity, an additional emergency apartment, as well as transportation-related financial assistance.

NewStory Center

\$505,273

Strategies: Emergency Shelter Operations & Essential Services, Motel Pool

Operation of a year-round emergency shelter with a capacity of 9 rooms for individuals and families fleeing violence

Full-time Housing Equity Advocate, part-time Motel Stay Coordinator, and partial support for a full-time Shelter Coordinator (1.6 FTE)

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

*New funding supports a shelter renovation project.

Upper Valley Continuum of Care (includes Randolph Area Housing Task Force)

Capstone Community Action

\$116,427

Strategies: Homelessness Prevention, Coordinated Entry Housing Navigation, Essential Services

Partial support for two full-time Housing Counselors (1.2 FTE - 0.6 Randolph & 0.6 Bradford)

Transportation-related Financial Assistance: \$13,000

*New funding supports transportation-related financial assistance.

Southeastern Vermont Community Action (SEVCA)

\$55,370

Strategies: Homelessness Prevention, Coordinated Entry Navigation

Partial support for a full-time Housing Case Manager and full-time Senior Housing Specialist (0.7 FTE)

Upper Valley Haven

\$555,346

Strategies: Emergency Shelter Operations & Essential Services, Flexible Client-Based Financial Assistance

Operation of two year-round emergency shelters in White River Junction with a capacity of 14 beds for adults (Hixon House) and 8 rooms for adults and families with children (Byrne Family Shelter), including partial support for shelter staff (1.8 FTE)

Two full-time Service Coordinators and two full-time Housing Navigators

Flexible Client-Based Financial Assistance: \$98,000

Transportation-related Financial Assistance: \$12,000

Coordinated Entry Specialist (.6 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

*New funding supports organization to act as Local Fund Administrator for the Upper Valley CoC, increased Service Coordinator and Housing Navigator capacity, as well as transportation-related financial assistance.

Washington County Continuum of Care

Another Way

\$115,365

Strategies: Emergency Shelter Operations

Operation of a seasonal emergency shelter in Montpelier with a capacity of 10 beds for adults, including support for shelter staff (3.5 FTE)

*New project.

Capstone Community Action

\$544,867

Strategies: Emergency Apartment Operations & Essential Services, Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 6 emergency shelter apartments (9 bedrooms total) in Washington County for families with children

Three full-time Housing Counselors and partial support of a full-time Coordinated Entry Specialist (3.5 FTE)

Flexible Client-Based Financial Assistance: \$104,700

Transportation-related Financial Assistance: \$16,000

Coordinated Entry Specialist (.45 FTE) to streamline client access to resources (HUD CoC funding in separate grant agreement)

*New funding supports organization to act as Local Fund Administrator for Washington County, increased coordinated entry staffing, as well as transportation-related financial assistance.

Circle

\$20,830

Strategy: Emergency Shelter Operations & Essential Services

Operation of a year-round emergency shelter with a capacity of 6 rooms for individuals and families fleeing violence

Partial support for a full-time Shelter Coordinator (.2 FTE)

Good Samaritan Haven

\$1,350,391

Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment & Housing Navigation

Operation of three year-round emergency shelters in Barre City (North Seminary Street Shelter), Barre Town (South Barre Road Shelter), and Berlin (The Welcome Center) with a capacity of 61 beds for adults, including partial support for shelter staff (18.2 FTE)

Full-time Transportation Coordinator and partial support for a full-time Food Coordinator to support all three shelters, as well as local hotels/motels (1.6 FTE)

Two full-time Housing Case Managers (2 FTE)

*New funding supports increased shelter staffing, new transportation and food coordination positions, as well as increased Case Manager capacity.

Windsor-Windham Continuum of Care

Southeastern Vermont Community Action (SEVCA) \$61,090

Strategies: Homelessness Prevention, Coordinated Entry Navigation

Partial support for a full-time Housing Case Manager (Westminster), a full time Family Services Worker (Springfield) and a full-time Senior Housing Specialist (0.65 FTE)

*New funding supports a Housing Case Manager position out of Westminster.

Springfield Supported Housing \$431,476

Strategies: Emergency Apartment Operations & Essential Services, Homelessness Prevention, Coordinated Entry Assessment & Housing Navigation, Flexible Client-Based Financial Assistance

Operation of 3 emergency shelter apartments (6 bedrooms total) in Springfield and Windsor for individuals or families with children.

Full-time Housing Support Case Manager, full-time Financial Assistance Case Manager, full-time Coordinated Entry Case Manager, and a part-time Intake Specialist (3.75 FTE)

Flexible Client-Based Financial Assistance: \$120,000

Transportation-related Financial Assistance: \$26,500

*New funding supports organization to act as Local Fund Administrator for the Windsor-Windham CoC, a new Intake Specialist position, as well as transportation-related financial assistance.

Windsor County Youth Services \$15,000

Strategy: Emergency Shelter Operations

Operation of two year-round emergency shelters in Windsor County (Mountainside House, House at 20 Mile) with a capacity of 4 beds (out of 16 total) for unaccompanied youth and young adults

Women's Freedom Center \$58,500

Strategy: Motel Pool

Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Statewide or Multiple Regions

Champlain Valley Office of Economic Opportunity (CVOEO) \$1,703,182

Strategies: Rapid Re-Housing

Administration of an 18-month Statewide Rapid Re-Housing project serving at least 75 households with children

Rapid Re-Housing Rental Assistance: \$1,509,546

*New project.

Institute for Community Alliances \$211,165

Strategy: HMIS

HMIS system operation, administration, data entry, and oversight, plus licensing fees for HOP grantees

Vermont Network Against Domestic & Sexual Violence \$133,332

Strategies: HMIS, Flexible Client-Based Financial Assistance

Development and implementation of the HMIS-comparable system for victim service providers

Flexible Client-Based Financial Assistance: \$112,000

*New funding supports organization to act as Fund Administrator for victim service providers around the state.

Vermont State Housing Authority \$30,000

Annual award for AHS Housing Inspections

Housing Opportunity Grant Program – Program Performance Measurement

Grantee's individual performance measures will be structured around one or more of the following indicators:

1) Preventing Homelessness

The number of households at risk of homelessness assisted, the percentage whose housing is stabilized within 28 days (target 70%), the average length of time from program entry until housing was stabilized; AND the percentage of households who remain stably housed for at least 90 days following the intervention (target 70%).

2) Providing Access to Emergency Shelter

The number of nights that the emergency shelter is staffed, insured, and clear of safety violations.

3) Connecting Homeless Households with Essential Services

The percentage of homeless households in emergency shelter, transitional housing, or publicly-funded motels who meet with a case manager or program equivalent within 3 days of referral (target 90%).

4) Increasing Income and Access to Mainstream Benefits for Homeless Households

The number of homeless households receiving case management and:

*the percentage who subsequently attain employment **OR** are enrolled in an educational or training program, **OR** qualify for cash or non-cash benefits (e.g., Reach-Up, SSI, General Assistance, VA, 3SquaresVt, etc.) within 90 days of referral (target 70%);*

*the percentage who subsequently are stabilized in transitional or permanent housing within 90 days (target: 70%) **AND** the percentage of these formerly homeless households who continue to be stably housed for at least 90 days (target 70%).*

5) Rapidly Re-Housing Homeless Families and Individuals / Retention of Housing

***For Emergency Shelter:** The percentage of households exiting shelter to stable permanent or transitional housing; and the average length of stay.*

***For Rapid Re-Housing:** The number and percentage of households enrolled who are in stable permanent housing; the average length of time from project entry until housing was stabilized; AND the percentage of formerly homeless households who continue to be stably housed for at least 90 days (target 70%).*

***For Transitional Housing:** The percentage of households exiting the project to permanent housing (target 70%); AND the percentage of formerly homeless households who continue to be stably housed for at least 90 days (target 70%)*

***For Coordinated Entry:** The number of households re-housed in stable housing; the average length of time from project entry until housing was stabilized; AND the percentage of households who have their housing stabilized within 28 days (target 70%).*

***For Youth Programs:** The percentage of youth exiting the project who have “safe exits” as defined by one of the following categories: Foster Care, Staying with Friends, Staying with Family, Independent Living, Educational Setting, Residential Project, Transitional Housing, or Medical/Psychiatric/Substance Use Disorder Treatment Setting (target 70%); AND the percentage of youth with a safe exit who continue to remain stably housed for at least 90 days (target 70%)*

System Performance Measurement

A critical aspect of achieving HOP objectives is a focus on viewing the local homeless response as a coordinated system of homeless assistance options rather than separate programs and funding sources that operate independently in a community. In alignment with unfolding federal and State expectations, the Office of Economic Opportunity is committed to working in partnership with the Vermont Coalition to End Homelessness and the Chittenden Homeless Alliance to measure performance as a coordinated system. These include measures such as:

- The length of time individuals and families remain homeless;
- The extent to which individuals and families who leave homelessness experience additional episodes of homelessness;
- The thoroughness of grantees in reaching homeless individuals and families;
- The overall reduction in the number of homeless individuals and families;
- Jobs and income growth for homeless individuals and families;
- Success at reducing the number of individuals and families who become homeless;
- Successful housing placement to or retention in a permanent housing destination.

To view data on system performance measures, visit: [Vermont Local SPMs — Institute for Community Alliances \(icalliances.org\)](https://icalliances.org)