

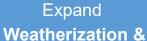
Introduction

- VGS is northwest Vermont's integrated energy services company
 - Provides customers safe, affordable, and reliable thermal energy service, award-winning energy efficiency programs, and home and business energy equipment service and maintenance.
 - Fully regulated distribution utility
 - Energy efficiency utility
 - 135+ employees
 - 55,000 customers:
 - Addison County
 - · Chittenden County
 - Franklin County





Net Zero by 2050



Energy Efficiency

The lowest cost clean energy source

Grow **Alternative Supply**

Diversify our energy supply mix with low- and zero-carbon sources, e.g., RNG, H₂, district energy & networked geothermal

"Partnering to speed the development of decarbonization projects



Accelerate installation of electric heat pump water heaters, hybrid heating & integrated controls

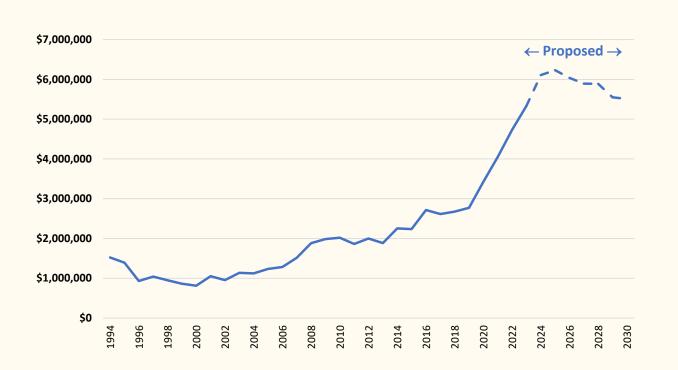


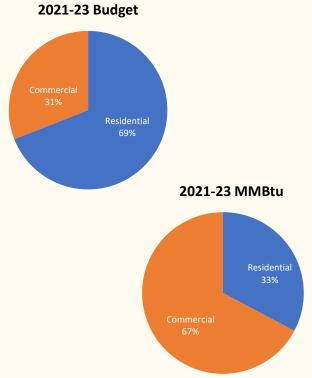




Expand Weatherization & Energy Efficiency









Increase Participation in our EEU Programs

"Our Portfolio achieves our targets and delights our customers."

Residential Energy Services



Weatherization

- Single/multi-family, condos, manuf. housing
- 50-75% rebate
- 0-5% financing
- Health & safety issues
- > Income-eligible focus



Efficient Equipment

- Choice of rebates or no/low-rate financing
- Income-eligible bonus
- · Emerging technologies
- Midstream delivery



New Construction

- Partner with Efficiency Vermont
- Market-based w/ homebuilders
- > Code compliance

Commercial Energy Services



Commercial Retrofit

- Project identification
- Coordinated approach with DUs, EEUs
- Engineering services provided for scoping
- Goal setting, energy planning



Efficient Equipment

- Rebates for highest efficiency equipment
- Emerging technologies
- Custom analysis for specialized process equipment



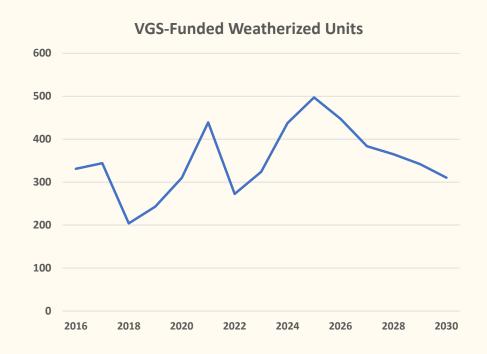
New Construction

- Coordinate approach with DUs and EEUs
- Review plans and conduct energy analysis
- Provide design team with in-depth technical assistance



Expand Contractor Availability

"Our Contractors are an extension of our team."



To meet Vermont's GHG reduction targets, the Energy Action Network has estimated that Vermont's qualified weatherization workforce needs to grow **five-fold in fewer than five years**.

Services for VGS Contractors



Project Scoping



Relationship Management



Quality Assurance

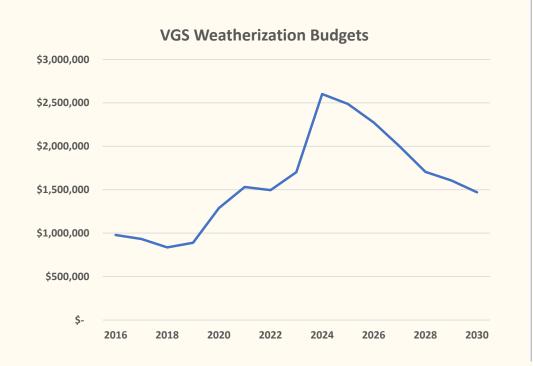


On-time Payments



Expand Weatherization Services

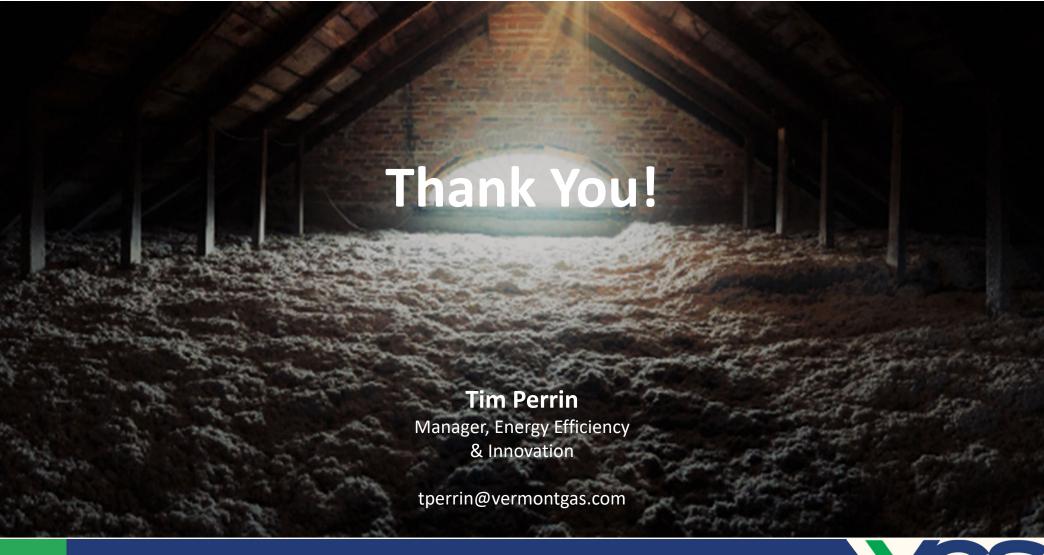
"Reimagine the role of ratepayer-funded programs."



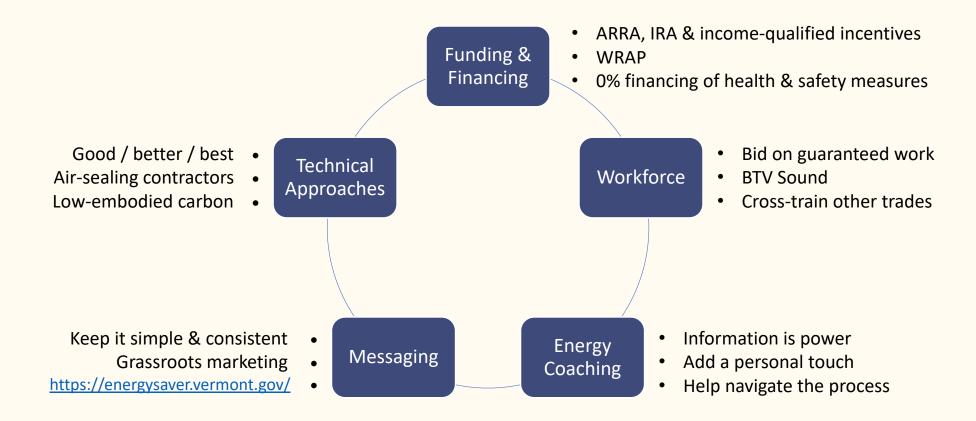
Ideas & Opportunities to Scale

- ➤ Leverage IRA "Hope for Homes" funding
- > Expanded financing for health & safety measures
- > BTV Sound Mitigation initiative
- Cross-train other trades
- > VGS HomeSealer initiative
- https://energysaver.vermont.gov/





Weatherization at Scale



Inflation Reduction Act

Residential EE Tax Credit

- Most-efficient boilers, furnaces & water heaters; Insulation & energy audits
- > Contractor, staff & customer education

New EE Home Tax Credit

- ENERGY STAR / Zero Energy Ready
- > VGS Sales Team engaging builders

Commercial Buildings Deduction

- \$0.50/sq-ft @ 25% reduction
- HVAC & building envelope
- > Commercial & institutional >50K sq-ft

Hope for Homes Rebates

- Tiered savings up to \$4K + LMI bonus
- Administered through PSD
- > VGS program changes to meet requirements

